INTERNATIONAL CENTRE FOR THE PREVENTION OF CRIME

ANNUAL REPORT 2014
Located in Montreal, Canada, the International Centre for the Prevention of Crime (ICPC) is the most important international crime prevention organization. Founded in 1994, ICPC’s mission is to promote the adoption of international standards regarding crime prevention and criminal justice in order to enhance community safety and improve the quality of life for all. ICPC works with member States, international and regional organizations and authorities at all levels of government, and maintains an active presence in the Americas, Europe, Africa and Oceania.

ICPC offers a wide range of knowledge - technical and conceptual - on the theme of crime prevention, as well as policies, practices and related tools to reduce risk factors associated with crime, violence and insecurity.
Message from ICPC Director General, Daniel Cauchy

What a great year it has been, with many projects completed! In 2014 ICPC provided the crime prevention and urban safety community some serious food for thought with various reports and activities. A glance at the annual report will convince you of this. The team and I are proud of the journey we took, especially as 2015 is looking just as good.

Following on from last year, the organizational adjustments to maintain the health of ICPC were completed and we ended the year on a new impetus that will keep us on track for a several years. The finances are sounder, the team has matured, and the network has improved and solidified. Of course, there is still work to be done, improvements to be made, but the results to date only serve to motivate us to go further. Here are three examples of our success.

Our members, partners and friends get a lot out of the ICPC network, and for us it is our greatest asset. Therefore, we have made communications a major concern over the last two years. Through both performance and positive feedback received, we know there has been a marked improvement. We have invested in social media (Twitter, Facebook and LinkedIn) in addition to our usual forms of communications, which has been a rewarding experience enabling us to reach a new clientele.

The Fourth International Report, the flagship ICPC product, was launched in November during our Colloquium. As in past reports, we look at perspectives in criminality and prevention, which is much appreciated by our international colleagues. We also deliver several chapters and collaborations on the theme of the human mobility and the way cities, their newcomers and existing residents adapt to this growing phenomenon. This is a highly topical subject that arouses much debate and we hope you enjoy our contribution.

The 11th ICPC Colloquium was held in Palermo, Italy in November. More than 200 participants and 45 speakers helped make this event a success. Participants enjoyed exchange on the theme of “crime prevention in a mobile world” through workshops and side events. The incredible collaboration with the City of Palermo and members of Consorzio NOVA Onlus made this the highlight of 2014.

I hope you enjoy reading about our work in 2014. For 2015 and subsequent years, follow us on Facebook, Twitter, LinkedIn and our website and subscribe to our newsletter!

Daniel Cauchy
In terms of knowledge production, 2014 was primarily the year of preparation, production and dissemination of the fourth edition of the International Report.

ICPC has developed publications on intimate partner violence against women, Human trafficking and Promising Practices on Safer Cities.
The year 2014 was characterized by the publication of the fourth edition of the International Report on Crime Prevention and Community Safety. The International Report provides information and tools to help governments, local authorities, international organizations and other actors implement successful crime prevention policies in their countries, cities and communities. The fourth edition of the International Report is concerned with the overarching theme of the movement of people and how cities, their new arrivals, and existing residents are adapting to this increasingly pressing global phenomenon. As always, the Report begins with a review of trends in crime and violence internationally, and in the practice of crime prevention. Four separate chapters look in more detail at issues which have significant impacts especially at the local level in all parts of the world, and at how cities in particular are responding. They examine the rapidly expanding migration of people - across borders and regions, and within countries - to cities and urban areas; the migration of indigenous peoples to urban areas; the continuing issue of human trafficking and its prevention; and the persistent and troubling problem of intimate partner violence against women. Migration and trafficking are all global problems with strong local impacts, and often closely linked. The report is available on ICPC’s website: http://www.cipc-icpc.org/
**Study on the prevalence of intimate partner violence against women**

The persistence of intimate partner violence against women is a major concern and many countries, including Norway, give high priority to preventing and fighting it. Much of this violence is not reported and, although significant efforts have been made to improve services, preventive measures must also be strengthened. To better understand this phenomenon and identify ways of responding more effectively, the Government of Norway mandated ICPC to conduct a study on the prevalence of violence against women in intimate relationships, and the strategies and practices implemented in the world.

More specifically, this study includes the following topics;

- risk of violence in intimate relationships for women and girls
- recent treaties and guidelines developed by international organizations
- examples of national and local policies and strategies
- effective and promising practices

In 2014 ICPC had the opportunity to present this study in Montreal, Palermo (Italy), Oslo (Norway) and to the Secretariat for Women of the Government of Quebec (Canada). The report is available in English.

**Report: Human trafficking, other forms of exploitation and prevention policies**

This report was jointly financed by the International Centre for the Prevention of Crime (ICPC) and the Government of Canada’s National Crime Prevention Centre (NCPC). The report explores strategies and initiatives related to the prevention of human trafficking that have been implemented in various developed countries. It covers the following themes: strategies aimed at combating human trafficking; enumeration; dissemination and coordination between the various levels to prevent and combat human trafficking; data collection systems; position in relation to application and evaluation. The report is available in French and English.

**UN-Habitat 100 Promising Practices**

A wide range of promising practices on safer cities was collected by ICPC and the European Forum for Urban Security (Efus). Under the leadership and guidance of UN-Habitat, a compendium of practices that contributed to the safety of local governments and stakeholders at the local level in many cities around the world have been catalogued in this tool for cities and municipalities, entitled “100 Promising Practices on Safer Cities”. This document is the result of many years of rich exchange that define the ICPC system. The document will be published in 2015.
In 2014, ICPC participated in the organization of various conferences in collaboration with its partners.

The Centre was also asked to intervene as an expert in prevention by international, national and local organizations.

This year several mini-conferences were organized by the ICPC.
Events organised by ICPC

ICPC Mini-conferences

Mini-Conference for the launch of the book: Smarter Crime Control, on Janvier 15 2014

ICPC held a Mini-Conference for the launch of the book: Smarter Crime Control on January 15 2014. The speaker was Mr. Irvin Waller (Former DG of ICPC), Ph.D, Full Professor, University of Ottawa and President, International Organization for Victim Assistance. This event took place at the headquarters of ICPC.

Mini-Conference on Developments in crime prevention: Learning from South Africa and ICPC’s 20 years of international involvement, on March 25 2014

ICPC held a Mini-Conference on Developments in crime prevention: Learning from South Africa and ICPC’s 20 years of international involvement on March 25 2014. The speakers were Bilkis Omar, Chief Directorate - Policy and Research, Civilian Secretariat for Police, South Africa and Serges Bruneau, Director of Programmes at ICPC. This event took place at the headquarters of ICPC.

Mini-Conference on PREV-ACTION - Fighting bullying to ensure a safe school environment, on May 7 2014

ICPC and the Commission scolaire de Montréal (CSDM) mini-conference on: PREV-ACTION - Fighting bullying to ensure a safe school environment. The speakers were: Ms. Sophie Bourque - Educational Consultant in coordination and development of complementary educational services with the Commission scolaire de Montréal, Ms. Marie-Hélène Guimont - Educational Consultant in physical education and health with the Commission scolaire de Montréal and M. Dominic Denis - Spiritual life and community involvement animator with the Commission scolaire de Montréal. This event took place at the headquarters of the École des métiers de la construction de Montréal and was attended by over one hundred participants from the police, community, education and government sectors.

Mini-Conference on Towards the elimination of intimate partner violence against women: presentation of ICPC’s report for the Government of Norway, on October 23 2014

ICPC held a Mini-Conference on: Towards the elimination of intimate partner violence against women: presentation of ICPC’s report for the Government of Norway. The speaker was Juliette Jarvis, ICPC Consultant. This event took place at the headquarters of ICPC.
ICPC in association with the city of Palermo and Consorzio Nova Onlus, organized its 11th Colloquium on the theme “Crime Prevention in a Mobile World” on November 17 to 19 2014 at Castello Utveggio in Palermo, Italy. The proposed theme for the 2014 Colloquium provided a valuable opportunity to focus on a growing phenomenon – the increasing mobility of society and the development of technologies we use.

The Colloquium explored the outcomes of this phenomenon; namely the emergence of new types of and trends in crime, as well as changes in ongoing issues (e.g. domestic violence).

The Colloquium explored the following themes:

- Mobility and community safety
- Moving people: safety in public transport
- Violence against women and the gendered dimension of migration
- Borderless crimes: Trends and developments in human trafficking
- Drug-related crimes: Causes and consequences of an increasingly mobile world
- Urban migration and the role of cities
- Preventing radicalization and exploring its link with globalization
- Security sector reforms
- Current international debates and perspectives for evidence-based prevention strategies

The Colloquium was deemed very successful in terms of organization, program, diversity of participants, quality of the presentations and discussions. It was attended by 200 participants from 21 countries (4 continents), there were 54 speakers (11 workshops, 1 Plenary session).
Visits from delegations

Senegal delegation visit, Montreal, Canada from May 1 to 8 2014

From May 1 to 8 2014, ICPC had the pleasure of receiving a delegation from Senegal, Mr. Niang and Mr. Traore, respectively director general and secretary general of the Agence d’Assistance à la Sécurité de Proximité du Sénégal (the Agency for Assistance in Community Security).

The delegation met with several ICPC partners to familiarize them with the Quebec approach to policing and how the concept unfolded in Quebec. They visited the City of Montreal Police Department, the Sûreté du Québec (Quebec Provincial Police), Anie Samson, mayor of Villeray-Saint-Michel-Parc-Extension, who is responsible for security issues and citizens services, and the following community organizations: Spectre de rue, Tandem Mercier-Hochelaga-Maisonneuve and Cybercap, in addition to attending the “Prev- action: Fighting intimidation to ensure a safe environment at school” conference, organized by ICPC and the Commission scolaire de Montréal (CSDM – Montreal School Board). At the end of their trip to Montreal, a Memorandum of Understanding was signed between ICPC and the Agency.

Delegation from the Strategic Exchange Network for a Sustainable Urban Africa (RESAUD), Montreal, Canada, October 18 2014

RESAUD was established in 2014 as a joint initiative of the University of Montreal and UN Habitat to include Francophone African cities on the Urban Habitat Agenda III (2016-2036). RESAUD’s two main goals are:

- Position universities as centres of excellence in expertise
- Confirm the leadership of cities in sustainable urban governance

RESAUD addresses three major challenges:

- Planning and land tenure for a fair trade town
- Risk management of networks and supplies for a sustainable city
- Public safety for a sustainable city

At a meeting held in Montreal in October 2014, representatives of UN-Habitat and the University of Montreal held a meeting with ICPC to present this new organization and invite ICPC to join them by becoming a partner in this network. ICPC accepted this invitation. In addition, on October 18, a working session was devoted to the challenge of public safety and ICPC programme director, was invited to participate.
ICPC Interventions at events

The World Health Organization (WHO) “Global Status Report on Violence Prevention” – Expert meeting in Geneva, Switzerland, from April 2 to 3 2014

ICPC attended the World Health Organization (WHO) “Global Status Report on Violence Prevention” – Expert meeting to review the main messages, content and structure of the report, from April 2 to 3 in Geneva. The meeting brought together experts in the field of prevention and public health. The “Global status report” will be published in late 2014, and will for the first time evaluate the extent to which countries have been implementing the recommendations of the “World report on violence and health”.

World Urban Forum, WUF7 in Medellín, Colombia, from April 5 to 11 2014

The seventh session of the World Urban Forum, WUF7, hosted by the city of Medellín (Colombia) from April 5 to 11 2014, took place under the title of “Urban Equity in Development - Cities for Life”. ICPC spoke on “Promising Practices on Safer Cities: Revision of a compilation of 100 promising practices in the world to integrate prevention, safety and security at the local government level”, prepared with the European Forum for Urban Safety (EFUS) for UN-HABITAT. ICPC presented on Crime Observatories in an event organized by the Small Arms Survey.

International summit on scientific criminal analysis in Santiago, Chile, from April 21 to 27 2014

From April 21 to 27 ICPC participated in the first international summit on scientific criminal analysis held in Chile. ICPC used this occasion to present its projects.

Sixth Citizen Security Clinic in Mexico City, Mexico, from May 6 to 9 2014

From May 6 to 9 2014, ICPC participated in to the Sixth Citizen Security Clinic, held in Mexico City. The event was organized by the Inter-American Development Bank (IDB) and the government of Mexico. ICPC gave a presentation on Crime observatories.

23rd session of the Commission on Crime Prevention and Criminal Justice in Vienna, Austria, from 12 to 16 May 2014

From 12 to 16 May 2014, ICPC was in Vienna, Austria, to participate in the 23rd session of the Commission on Crime Prevention and Criminal Justice, an event organized by UNODC. ICPC gave a presentation on International Cooperation for Crime Observatories.
Conference: “Differing Perspectives on Prevention” in Brussels, Belgium, from 12 to 14 June 2014

In 2013, Belgium celebrated 20 years of prevention at the community level and 2014 is the tenth anniversary of the non-profit organization BRAVVO, the City of Brussels’ prevention service. Taking advantage of a unique opportunity to celebrate these anniversaries together, BRAVVO decided to promote and review Belgian expertise in prevention by hosting a three-day conference examining field techniques such as methodological and evaluative tools. Accordingly, BRAVVO held the “Differing Perspectives on Prevention” conference on 12 to 14 June 2014 in Bruxelles, where ICPC was invited to discuss the International viewpoint on the history, issues, and perspectives of prevention.

Addiction Federation Colloquium in Nantes, France, from 12 to 13 June 2014

The Fédération Addiction (Addiction Federation) held its 4th national days from 12 to 13 June 2014 in Nantes, France. Serges Bruneau, ICPC programme director, was invited to participate in a mini-conference as part of the event. He shared the results of a consultation by the Quebec National Institute of Public Health in which ICPC took part and which resulted in the publication of the report, “Partnership Between Police Services and Syringe-Exchange Programs,” as well as the “Towards greater coherence in health and public safety interventions for injection drug users” guidebook.

Presentation of ICPC report on safety in terrestrial public transport in Palermo, Italy, 16 November 2014

Last year, several actors approached ICPC, expressing their interest in having a report on crime trends and best practices in the field of prevention in terrestrial public transport. The Centre set to work to draw up a global overview of this phenomenon and preventive approaches, addressing a wide range of offenses (offenses against the person, property, rudeness, etc.) and the feeling of insecurity experienced by users and staff. We then shared the preliminary results during our 11th International Colloquium in Palermo, Italy. In the coming months the report will be developed further, facilitating exchange on this theme between partners worldwide.

Presentation of ICPC report on intimate partner violence against women in Palermo, Italy, 16 November 2014

The study on domestic violence against women funded by the Government of Norway was presented at the ICPC 11th International Colloquium. At a workshop entitled “Violence against women and the gender dimension of migration”, ICPC presented the main findings of this report, including strategies and practices used throughout the world to prevent and combat domestic violence.

Support for and participation in the Central American Integration System Observatory and Index on Democratic Security (OBSICA) conference in San Salvador, El Salvador, 2 to 4 December 2014

ICPC has been providing technical assistance to OBSICA since 2012. In December 2014 the Observatory held a seminar on “Statistics and Information, data decisions: Regional meeting on successful initiatives aimed at reducing crime and violence”. This meeting enabled fruitful exchanges between experts and practitioners in safety in Central America, Mexico, Chile and Canada. ICPC provided helped with the organization of the conference, selecting speakers and presenting the International Report on the broad crime trends worldwide.
On December 9 and 10 2014, the State Coordination Council of the National System of Public Security of the State of Puebla organized an International Congress on Crime Prevention in Puebla, Mexico. ICPC gave three presentations at this conference, one entitled “Crime Prevention and Community Safety: trends and perspectives” as seen in the 4th International Report, another on the “Towards the elimination of intimate partner violence against women” report, presenting the ICPC study for the Government of Norway on intimate partner violence against women, and a third on the Support Project for Security Sector Reform in Tunisia.
**Partner and member activities**

**Roundtable on trafficking of labour in Alberta, Canada, February 10 2014**

On February 10, 2014 the Alberta Coalition on Human Trafficking (ACT Alberta) worked with the International Centre for Criminal Law Reform (ICCLR) and the International Centre for the Prevention of Crime (ICPC), to organize a regional consultation in Montreal on trafficking for the purpose of forced labour.

The purpose of this meeting was to support Public Safety Canada in its understanding of the phenomenon and how to detect, recognize, investigate and prosecute cases of trafficking for forced labour in Canada.

**“Women at the margins” Colloquium in Montreal, Canada, April 11 2014**

ICPC participated in the “Women at the margins” conference organized by the Victims, Rights and Society research team from the International Centre for Comparative Criminology (CICC) on April 11 in Montreal. This event took place during the week dedicated to raising awareness of crime victims and aimed at giving visibility to women at the margins of law and society. The results of various studies were presented, including Canadian and international perspectives on gendered violence in schools, trafficking in women, domestic violence, forced marriage and female genital mutilation.

**Intersection / MSP (Ministry of Public Safety) Seminar in Quebec, Canada, April 23 and 24 2014**

On April 23 and 24, ICPC attended the Intersection / MSP (Ministry of Public Safety) 2014 seminar at the École nationale de police du Québec (Quebec National Police Academy - Nicolet) on the theme of "Police action: a communication challenge". This seminar is a unique opportunity for stakeholders interested in the community policing approach to expand their professional network, exchange, share and learn more about the subject.

**Think Tank on Community Police Response to Intimate Partner Violence in Toronto, Canada, May 13 and 14 2014**

ICPC was in Toronto on May 13 and 14 to attend the Think Tank, organized by the Muriel McQueen Fergusson Centre for Family Violence Research in partnership with the Fredericton Police Force. The goal of the event was to discuss best practices implemented across Canada and to enhance collaboration at the national level. Different community policing strategies were presented, including the creation of specialized units and hubs for multi-agency collaboration, partnerships with community organizations, and treatment programs for offenders.

**Forum on the fight against bullying in Quebec, Canada, October 2 2014**

ICPC attended the forum on the fight against bullying. The forum aimed to mobilize stakeholders and to identify the directions and actions of a concerted plan against bullying. It addressed bullying at all ages, in the real world and the virtual world. The event was chaired by the Prime Minister of Québec, Philippe Couillard.

**2nd Symposium on the Prevention of Bullying - “When research meets practice: tools to effectively prevent bullying” in Montreal, Canada, November 10 2014**

On November 10, 2014, ICPC participated in the “When research meets practice: tools to effectively prevent bullying” symposium organized by the “Donor Network for Peace” and Concordia University in Montreal. The aim of this event was to provide practical tools for teachers and those responsible for prevention teams from schools in the province of Quebec, from information based on or proven by research.
In 2014, ICPC continued to diversify its types of interventions with partners.

The Centre provided technical assistance and support in the implementation of projects in Central America, Peru, Tunisia and at the local level in Quebec.

The Centre was also mandated to carry out analysis and evaluation missions for international, national and local partners.
Technical Assistance and Agency Support Projects


From October 2013 to September 2014, ICPC provided technical assistance to the Tunisian Ministry of Interior as part of a project to support Security Sector Reform in partnership with UNDP. The mandate was to accompany two police stations in their appropriation of the concept of community policing with three (3) objectives: the creation of local safety committees (CLS), the development of local safety diagnostics (DLS) and establishing a geo-location platform for crime (crime mapping). To do this, the ICPC team conducted four (4) field missions and also gave various training sessions on prevention. ICPC also assisted the local safety committee in each municipality in holding their first meeting. Thanks to the efforts of the Ministry of Interior, UNDP and ICPC, police stations in La Marsa Ouest and Manaret Hammamet are now better equipped to deal with safety in their respective areas.

Central American Integration System Observatory and Index on Democratic Security – OBSICA (2012-2015)

The end of 2014 marks the third consecutive year in which ICPC has provided technical assistance to OBSICA. By leveraging its network of experts, ICPC was able to organize two training courses for its members: one on Microsoft Office Excel, and another on the preparation of statistical reports. As a result, the Centre was able to produce a diagnostic of the knowledge and competencies of the statistical analysis units of four Central American countries’ public institutions (Costa Rica, El Salvador, Guatemala and Panama). The results of the study were presented by video conference at a meeting of delegates from these units.

Preventing Violence against Women and Youth in Peru (2011-2014)

In 2011, ICPC started a project on the Integrated Local Strategies Project for the Prevention of Violence against Women and Youth that brought together many key stakeholders in two pilot locations (San Juan de Lurigancho and Villa El Salvador) to diagnose the situation and raise awareness regarding new and customized approaches to the prevention of violence in the Peruvian context. This project was implemented in collaboration with the local organization Flora Tristan and the national program against domestic and sexual violence (PNCVFS) of the Peruvian Ministry of Women and Social Development (MIMDES).

Training on crime prevention and the rights of women and youth victims of domestic and sexual violence was delivered to local authorities as well as specialized officials and police authorities at the national level. The objective was to develop a security plan tailored to each municipality to prevent violence against women and youth, but also to educate the community in prevention efforts to increase the number of people involved in urban security.
ICPC was hired to act as the Supervisor of the Cabot Square project. As Supervisor, ICPC was responsible for: overseeing the activities of the Coordinator and the Front-line worker in the implementation of the project, writing the final Strategy and ensuring delivery of the project. The project aim to assess the safety situation in Cabot Square (and surrounding area) by working with local groups, front-line workers and institutions to build formal partnerships and agreements.

Revising Ungaluk (2013-2014)

Since January 2013, ICPC is providing Makivik Corporation with technical assistance to streamline and improve the management of the Ungaluk programme. Ungaluk provides financial support to crime prevention practices for the Inuit of Nunavik (northern Quebec). In 2013, ICPC finalized the new application process and developed rules and regulations for the selection and monitoring of the projects with the Ungaluk staff. In 2014, Several tools were also created, including a compendium of crime prevention practices and evaluation guidelines.

City of Lévis (2014-2015)

In February 2014 the International Centre for the Prevention of Crime received a mandate from the City of Lévis, Quebec to support the Police Service in making a diagnosis of urban safety in three boroughs. The aim is to produce a statistical portrait of criminality, identify with local NGOs the key crime issues and to define certain areas of collaboration between the Police Service and community.

Report on community policing of the City of Montreal’s Police Service (SPVM), Canada, 2014

In yet another instance of a long-running collaboration, in 2014 the ICPC assisted the SPVM in analyzing the crime prevention actions of its community police. The Centre produced a report identifying the SPVM’s central challenges in its preventative approach, and how to address these issues by means of innovative and practical ideas that were tried and tested by other police services. The ICPC also underlined the key components of effective community policing and showcased the best practices in this discipline from across the world.


Safety in public institutions such as schools, hospitals and the municipal offices has become a source of concern in the international arena and a central issue with regard to the safety of citizens. It is in this context that ICPC, with financial support and contribution to the content from the Quebec Ministry of Public Safety, began a study on safety in public institutions in 2013. ICPC intends to publish the study in 2015.

Safety in ground public transport (2013-2014)

Safety in ground public transport is an important issue in a world where this type of transport is gaining in popularity and consequently is seeing its traffic growing steadily. Public transport is also places where crime is rampant and can also be a source of insecurity for users. In 2013 ICPC, in cooperation with partners such as Veolia, the Agence métropolitaine de transport (Metropolitan Transportation Agency - Montreal), the Institut d’aménagement urbain de la région Île de France (Institute of Urban Development of the Île de France region), the Observatoire national de la délinquance dans les transports (National Delinquency in Transports Observatory - France) began a study on the issue of security in ground public transport. The preliminary results of the study were presented at the 11th International Colloquium of
ICPC in Palermo, Italy, and a detailed report will be released later in 2015.


On August 2012, ICPC was mandated to evaluate the implementation of the Wapikoni mobile programme regarding the activities and outputs. This pilot project aims to enhance the effects of workshops conducted with young people in five Aboriginal communities in Quebec (Natashquan, Uashat Mak Mani-Utenam, Pessamit, Manawan and Timiskaming). Its objective is to reduce crime related to alcohol and drug abuse through individual support and the training of young leaders in the communities. A total of four communities were visited between May and July 2014 to assess the implementation of the program. These missions also gave ICPC a chance to observe the program’s activities, to establish contact with field staff, participants and partners, and to hear from stakeholders about their experiences and level of satisfaction with the program.
In terms of governance, in 2014 there were changes at ICPC.

In 2014, ICPC was pleased to welcome two new members from Canada and Chile.
Missions

During the missions to Thailand from February 13 to 21 and to Peru on 9 July, ICPC met with the following members and partners: HRH Princess Bajrakitiyabha Mahidol and Ambassador Dr. Adisak Panupong, Executive Director of the Thai Institute of Justice, Flora Tristan, the Canadian Embassy in Peru, representatives from the Peruvian National police (PNP), the municipalities of San Juan de Lurigancho and Villa El Salvador. The objectives of these missions were to present projects and discuss project development, prepare the 2014 Colloquium, seek funding and maintain and improve the network of members and partners.

Governance

2014 was the year in which the new Canadian law for nonprofit organizations came into effect, requiring certain changes to be made at the governance level by October 17 of that year.

In order to conform to the new regulations, certain procedures had to be followed regarding the transition process, which were as follows:

- The corporation was required to replace its letters patent and by-laws with new charter documents, which meant that we had to submit articles of continuance to obtain a Certificate of Continuance as well as create and file new by-laws.

- A joint meeting of the Board of Directors (BD) and the Advisory and Policy Committee (APC) was held in Montreal on March 26 and 27, 2014, to review and modernize the ICPC by-laws in compliance with the new Act. Given that many of the articles in the old bylaws are covered by the new Act itself, and therefore are no longer to be included in the document, this has led to a new streamlined set of internal regulations that explain clearly the various governance roles and types of membership.

- In attendance were representatives from member governments Norway (APC President), South Africa, (APC Vice-President), Quebec and Canada and Board members Chantal Bernier (President), Elizabeth Johnston (Secretary), and Paul Girard (Treasurer). Vice-President Erich Marks was able to join part of the discussion via conference call.

- Also on the agenda were discussions regarding policy and the ICPC mandate and tightening governance.

- A separate APC meeting was also held, at which the role of the APC was further clarified and the Presidency and Vice Presidency roles were allocated for a mandate of two years.

- Following these meetings, the application for the Certificate of Continuance was prepared with the generous help of MSP Quebec (Ms. Sylvie Tousignant), who also provided the French translation of the revised bylaws. The bylaws were sent to the AGM for comments and formally adopted at the AGM last November.

- The Certificate of Continuance was issued on October 6 2014 and the revised bylaws will be submitted in early 2015.

ICPC Governance Meetings – November 17, Palermo, Italy.

The Twentieth ICPC Annual General Meeting (AGM) and the Meeting of the Board of Directors and Advisory and Policy Committee were held in Palermo, Italy, in conjunction with the ICPC 11th Bi-Annual Colloquium that was held on November 17-19, also in Palermo.

In attendance were representatives from member governments Norway (APC President), South Africa, (APC Vice-President), and Canada and Board members Chantal Bernier (President), Elizabeth Johnston (Secretary), Paul Girard (Treasurer), Vincenzo Castelli (Administrator).

The following general member organizations were also represented either in person or via proxy:

- APCPC (Asia Pacific Centre for the Prevention of Crime)
- BRAVVO (Service de prévention de la Ville de Bruxelles)
The three main objectives for the AGM were the following:

- Adoption of the revised statutes
- Discussion on the accountability for the past year;
- Direction for the year to come.

The meeting concluded that ICPC has endured a difficult period over the last few years, but despite many issues the Centre has kept working and kept going, and is now stronger and healthier than it has been in a long while. It was determined that this is the start of a new ICPC, and a working group for strategic planning was established to define this new phase in the life of the Centre.

The AGM included the re-election of Chantal Bernier, Erich Marks, Elizabeth Johnston, Paul Girard and Adam Tomison to the Board of Directors. Anie Samson (City of Montreal), who was present at the meeting, Kalpana Viswanath (JAGORI/Safetipin), Peter Homel (APCPC) and Tina Silbernagl (GIZ) were elected as new members of the Board. The mandate for Board members is two years.

The AGM was followed by a joint meeting of the Board and APC. On the agenda were discussions regarding the engagement of countries, the need for a common definition of crime prevention, and the role of ICPC in terms of the need for exchange between those who have knowledge and experience and those who are looking for this.

In addition to these meetings in person, five conference calls of the Board were held over the year, ensuring that the Board was kept informed of challenges encountered, activities undertaken and issues resolved. The APC President was also in attendance at these meetings.

**Management 2014**

The Sûreté du Québec renewed the mandate of Daniel Cauchy as Director General for a second year in February 2014, bringing some stability to the Centre in terms of management, and allowing him to continue his work on strengthening ICPC finances and key relationships with partners after several years of turbulence.

ICPC Director of Programmes, Serges Bruneau, retired from full-time employment with ICPC in December 2014 after many years of dedicated service to the Centre. We are very happy to announce that he will continue to collaborate with ICPC as a consultant providing guidance, coaching and mentoring to staff on a variety of projects planned for 2015.

**Finance**

Funding for 2014 activities came as always from diverse sources: contributions from member governments and cities, membership fees, and project funding. Despite the best efforts of the DG and the ICPC Treasurer, the Centre once again encountered major challenges regarding cash flow during the middle of the year, mainly due the late arrival in the contributions coming from countries that have traditionally funded the core activities of the ICPC, and changes to ongoing projects on the part of funders.
Evolution of the General Budget

Major funding commitments were renewed in 2014 by the governments of Canada, Quebec and Norway, the three-year funding agreement signed in 2013 with the government of Chile was honored and the government of France continued its annual commitment. South Africa renewed its commitment to the Centre in 2014, having been unable to do so in 2013, as did the City of Montreal, whose funding had been suspended since 2011. General funding accounted for 37% of total revenues in 2014, and project funding was at 63%.

Despite the challenges encountered, ICPC closed the financial year with a surplus of revenues over expenses for the first time since 2009, mainly due to the renewal of key funding partnerships and careful management of expenditures. In 2013, ICPC began hiring some staff on a fixed-term contractual basis, which has allowed greater flexibility with the cost of human resources than in previous years. A more rigorous approach to costing proposals and new projects, and improvements in project management has meant that ICPC has become a financially efficient organization in terms of delivering projects on budget and on time.

The audited Financial Statements will be available in March 2015.
New ICPC Members

In 2014, the ICPC had the pleasure to welcome two new member organisations.

City of Montreal

Return of Montreal, city in the Canadian province of Quebec and the second largest in Canada. More info

Carabineros de Chile

Carabineros de Chile was founded on 27 April, 1927. Its mission is to uphold the law and public order and to guarantee Chile’s national security. More info
Appendices

Appendix 1: ICPC Members in 2014

Appendix 2: ICPC Team

Appendix 3: Press Review 2014
Appendix 1: ICPC Members in 2014

8 Advisory and Policy Committee Member Governments

South Africa, South African Police Service, Department of Safety and Security
Argentina, Dirección Nacional de Política Criminal, Ministry of Justice and Human Rights
Canada, National Centre for Crime Prevention, Ministry of Public Safety
Chili, Subsecretaria de Prevención del Delito, Ministry of Interior and Public Safety
El Salvador, National Public Safety Council, Presidencia de la República
France, Comité Interministériel de la Prévention de la Délinquance (CIPD)
Québec, Canada, Ministère de la Sécurité publique
Norway, National Police Directorate, Ministry of Justice and the Police

44 ICPC Members Organizations and 4 Members cities

African Policing Civilian Oversight Forum (APCOF), South Africa
Applied Research in Community Safety Ltd. (ARCS), United Kingdom
Asia Pacific Centre for the Prevention of Crime (APCPC), Australia
Australian Crime Prevention Council (ACPC), Australia
Australian Institute of Criminology (AIC), Australia
BRAVVO (Bruxelles Avance Brussel Vooruit)
Carabineros de Chile
Cámara de Comercio de Bogotá (CCB), Colombia
Canadian Association of Chiefs of Police (CACP), Canada
City of Dakar, Senegal
City of Lille, France
City of Paris, France
City of Montreal, Canada
Centre for Justice and Crime Prevention (CJCP), South Africa
CLEEN Foundation, Nigeria
Centre for Law Enforcement and Public Health (CLEPH), Australia
Coalición Centroamericana para la Prevención de la Violencia Juvenil (CCPVJ), El Salvador
Comisión Nacional para Prevenir y Erradicar la Violencia contra las Mujeres (CONAVIM), Mexico
Community Safety Observatory for the Municipalities of the Province of Buenos Aires (ObserBA), Argentina
Consejo Ciudadano de Seguridad Pública, Prevención y Readaptación Social del Estado de Jalisco, État de Jalisco, Mexico
Consorzio Nova Onlus, Italy
Council for Scientific and Industrial Research (CSIR), South Africa
European Forum on Urban Safety (EFUS)
Facultad Latinoamericana de Ciencias Sociales (FLACSO), Chile
Federation of Canadian Municipalities (FCM), Canada
Foro Latinoamericano para la Seguridad Urbana y la Democracia (FLASUD)
Forum français pour la sécurité urbaine (FFSU), France
German Congress on Crime Prevention (GCCP), Germany
International Juvenile Justice Observatory (IJJO)
Instituto Mexicano de prevención integral IMEPI
Instituto Latinoamericano de las Naciones Unidas para la Prevención del Delito y el Tratamiento del Delincuente (ILANUD), Costa Rica
Institut National des Hautes Etudes de la Sécurité et de la Justice (INHESJ), France
Instituto para la Seguridad y la Democracia (Ilsyde), Mexico
Khulisa, South Africa
Metropolis
Naif Arab University for Security Sciences (NAUSS), Saudi Arabia
National Crime Prevention Council (NCPC), United States of America
National Indian Youth Leadership Project, United States of America
National League of Cities (NLC), United States of America
Norwegian National Crime Prevention Council (KRÅD), Norway
Observatoire national de la délinquance dans les transports (ONDT), France
Safe Communities Foundation New Zealand (SCNFZ), New Zealand
Small Arms Survey, Switzerland
Union des Municipalités du Québec (UMQ), Canada
United Nations Human Settlements Programme (ONU HABITAT)
United Nations Office on Drugs and Crime (UNODC)
Universidad Alberto Hurtado, Chile

### 7 Honorary Members

Honorary Members of ICPC are distinguished by their action and support to the development of the Centre, and the service to crime prevention.

- Jack Calhoun, Former President and CEO of the National Crime Prevention Council, USA
- Nils Christie, Professor of Criminology at the University of Oslo, Norway
- Raymonde Dury, President of ICP Board of Directors from 2005 to 2009
  Honorary European Deputy, former Governor of Brussels (Belgium)
- Paul Girard, President of the Advisory and Policy Committee from 2005 to 2007, former Deputy Minister, *Ministère de la Sécurité publique du Québec*, Canada
- Edgar Mohar, independent Consultant
- Valérie Sagant, Magistrate, ICPC Director General from 2005 to 2010
- Franz Vanderschueren, Director of the Urban Safety Program, Alberto Hurtado University, Santiago, Chile
12 Scientific Committee Members

Marcelo Aebi, Vice-Director, École des Sciences Criminelles, University of Lausanne, Switzerland
Kauko Aromaa, Director, European Institute for Crime Prevention and Control (HEUNI), Finland
Elena Azaola, Researcher, Centro de Investigaciones y Estudios Superiores en Antropología Social, México
Claudio Beato, General Coordinator, Centro de Estudios de Criminalidade e Segurança Publica, Universidad Federal de Minas Gerais, Brazil
Benoît Dupont, Director, International Centre for Comparative Criminology, Canada
Ross Hastings, professor of criminology, Co-Director, Institute for the Prevention of Crime, Ottawa University, Canada
Peter Homel, Senior Analyst, Australian Institute of Criminology (AIC), Australia
Tim Hope, Professor of criminology, School of English, Sociology, Politics and Contemporary History University of Salford, United Kingdom
Azzedine Rakkah, Senior Research Fellow, Centre d’Études et de Recherches Internationales (CERI), France
Dennis P. Rosenbaum, Director, Centre for Research in Law and Justice, University of Illinois at Chicago, USA
Elrena van der Spuy, Associate Professor, Centre of Criminology, University of Cape Town, South Africa
Anne Wyvekens, Director of Research, Centre National de la Recherche Scientifique, France
Appendix 2: The 2014 ICPC Team

Personnel (by alphabetical order)

Kassandra Bourne: Director Administration and Finance
Serges Bruneau: Programme Director
Fanny Buttigieg: Analyst and Project Officer
Anamaría Cardona: Communications Manager
Vivien Carli: Senior Analyst and Project Officer
Daniel Cauchy: Director General
Cvetanka Georgieva: Bookkeeper
Juliette Jarvis: Analyst and Project Officer
Pablo Madriaza: Senior Analyst and Project Officer
Roxane Martel-Perron: Analyst and Project Officer
Céline Monnier: Analyst and Project Officer

Interns

Jan Dobrosielski: Army Officer, Canadian forces
Stephane Barnabe: Student, Master's international and public affairs, Université de Montréal, Canada
Katherine Dante: Student, Bachelor of Arts; Major in English Literature, McGill University, Montreal, Canada
Michelle Shames: Student, Bachelor of Arts, Sociology, McGill University, Montreal, Canada
Pier Alexandre Lemaire: Student, Master en international and public affairs, Université de Sherbrooke, Canada
Fyssililia Ream: Student, Bachelor of Criminology, Université de Montréal, Montreal, Canada
Appendix 3: 2014 Press Coverage

International summit on scientific criminal analysis, from April 21 to 27 in Santiago, Chile.
*Con éxito culmo la primera cumbre internacional de análisis criminal científico*
Diario la Segunda, 29/04/2014

**Support for and participation in the Central American Integration System Observatory and Index on Democratic Security (OBSICA) conference, San Salvador, El Salvador, 2 to 4 December 2014**
*Press Coverage*
04/12/2014

**Senegal delegation visit, Montreal, Canada from May 01 to 08 2014**
*L’ASP et le CIPC posent les jalons de leur coopération*
Agence de presse sénégalaise 19/05/2014

مرسي الغربية .. تدشين ثاني مركز نموذجي للأمن
Tunis7TV

**ICPC’s 11th Colloquium: Crime Prevention in a Mobile World in Palermo, Italy, from November 17 to 19 2014**
*Press Coverage*
17/11/2014