Located in Montreal, Canada, the International Centre for the Prevention of Crime (ICPC) is the most important international crime prevention organization. Founded in 1994, ICPC’s mission is to promote the adoption of international standards regarding crime prevention and criminal justice in order to enhance community safety and improve the quality of life for all. ICPC works with member States, international and regional organizations and authorities at all levels of government, and maintains an active presence in the Americas, Europe, Africa and Oceania. ICPC offers a wide range of knowledge—technical and conceptual—on the theme of crime prevention, as well as policies, practices and related tools to reduce risk factors associated with crime, violence and insecurity.
Message from ICPC Director General, Daniel Cauchy

2012 has been an eventful year, and once again ICPC has demonstrated its great energy and dynamism.

The year began with ICPC’s 10th Bi-Annual Colloquium held in Cape Town which was co-organised with the South African Government and the South African Police Service (SAPS). This colloquium served as a meeting on the African continent for the large ICPC family to discuss the current challenges facing community safety and new sectors involved in crime prevention.

Another important event in 2012 was the publication of the latest edition of the International Report on Crime Prevention and Community Safety. The third edition of this report has enabled the exploration of new areas of analysis related to crime prevention and confirmed the importance of this publication as a reference tool. The 2012 IR received significant attention where it was distributed, in Canada and around the world (the 2012 IR is available on the ICPC website: www.crime-prevention-intl.org).

ICPC has continued to implement technical assistance projects already under way in Central America, Peru and Haiti. ICPC has also supported actors and projects in Quebec, notably in Montreal. ICPC continues to be an invaluable resource, offering assistance in a variety of fields, such as community safety, aboriginals’ safety, women’s safety, as well as crime observatories.

As an organisation promoting international exchange on matters of prevention, ICPC has continued to participate in professional as well as academic networks. In 2012, ICPC notably welcomed a delegation of government and civilian professionals from Cameroon.

It is a great pleasure to return to ICPC, this time as Director General, and I am once again delighted to find once again such a highly professional team here at the Centre.

The past year unfolded in a shifting environment and amidst many international challenges, which inevitably had an impact on ICPC. Amongst the objectives that I have given myself for this mandate, balancing the centre’s finances and energising ICPC’s dynamic network are at the forefront. The publication of this annual report corresponds precisely to this latter objective to give our activities greater exposure and to exchange information with our partners. I therefore invite you to learn more about ICPC’s activities in 2012 and to continue working with us in the future for the promotion of crime prevention.

Happy reading and I look forward to meeting you soon!

Daniel Cauchy
The Centre’s knowledge dissemination was particularly marked in 2011 by the release of four different publications on the subject of Public-Private Partnerships, street gangs, prevention of human trafficking and urban crime.

The year was also dominated by the redaction of the 2012 International Report on Crime Prevention and Community Safety and by the launch of the Global Survey on Safety in Cities.
2012 was particularly notable for the publication of the 3rd edition of the International Report on Crime Prevention and Community Safety (IR 2012). Published every two years since 2008, the International Report is a reference manual and essential tool that supports governments, local authorities, international organisations and other agencies in the implementation of efficient crime prevention policies in their country, region and community.

The third edition of the Report focuses on five topics of significance for crime prevention policymaking at the international level: Human Trafficking, Informal Settlements, Post-Conflict and Post-Disaster Areas, Drug Production in Developed Countries and ICPC’s own Global Survey on Safety in Cities. The report includes the contributions of various experts and professionals in the field who offer particular insight into certain themes. Moreover, case studies offer first-hand research on current issues and existing practices in international crime prevention.

Like the previous editions, the IR has been translated into three languages: English, Spanish and French. For the first time, in order to reach a greater number of readers throughout the world, an analytical resume of the Report was published in eight languages: Arabic, Chinese, English, French, German, Japanese, Portuguese, and Spanish.

The report is available on the ICPC website: www.crime-prevention-intl.org

Official Presentations of the 2012 International Report

Munich, Germany, April 16 2012

The 2012 International Report was first presented during the 6th Annual International Forum, part of the 17th German Congress on Crime Prevention, that took place on April 16 and 17 in Munich. Over two days, various experts and an audience of approximately 2000 participants addressed a variety of crime prevention subjects centred on the theme “Live securely in the city”.

Vienna, Austria, April 24 2012


Following the introduction of the ICPC, Glen Linder, Director of the Internal Affairs Division of Public Safety Canada and Valérie Lebaux, Chief of the Justice Section in the Division of Operations at UNODC, made presentations emphasising their support of the International Report and their collaboration with ICPC. This event included the participation of representatives of the United Nations and various NGOs as well as ICPC members and partners, such as the National Police Directorate of Norway.
Distribution of the 2012 International Report

Following the official launch, ICPC was invited to present the third edition of the 2012 International Report at the following events:

Seminar on International Judiciary Cooperation as Tool against Human Trafficking, Brazilian Ministry of Justice, May 30 2012 in Brasilia, Brazil

ICPC presented the 2012 International Report, in particular the chapter on human trafficking, as part of a conference in Brazil specifically addressing that topic. Talks addressed international cooperation in relation to trafficking, as well as the potential for improvement within currently established mechanisms.

Crime Prevention Training Day, Ministère de la sécurité publique du Québec, November 7 in Montreal, Canada

These meetings, gathering researchers and practitioners, explored many forms of intervention in order to work with youth in situations of poverty, victims of trafficking, gang members or even parents of young offenders.

Other ICPC Publications

Compendium of Innovative Practices in the Prevention of Youth Crime, Ministère de la sécurité publique du Québec, Canada

As part of the financing agreement between the Ministère de la sécurité publique of the Government of Quebec and ICPC, the Centre has produced a Compendium of innovative practices in the prevention of violence and youth crime. This report aims to identify some approaches developed in Western countries with regard to the prevention of violence and crime amongst young people. A particular focus has been placed on school-based approaches. Presented as a compendium of practices, the report looks at the involvement of the police, education and health systems and local governments in the prevention of violence and crime amongst youth in the various environments where these phenomena occur. This report is available in French only.

Articles Published by ICPC

Estrategias Locales de Seguridad Ciudadana: Cuadernos sobre Seguridad y Prevención de la Violencia en América Latina, published as part of the URBAL Project

The first issue of the series “Cuadernos sobre Seguridad y Prevención de la Violencia en América Latina” includes an interview with Hugo Acero on the role of municipalities in the development of urban safety policies. The interview focuses on the region’s main issues and challenges as seen from the perspective of international cooperation.

The URBAL Project seeks to promote the consolidation of crime prevention processes and policies in order to reinforce social solidarity in the areas where it is active.

The City as a “Space of Opportunity”: Urban Indigenous Experiences and Community Safety Partnerships
ICPC’s article “The City as a ‘Space of Opportunity’” was presented at the “Fostering Biimaadiziwin – National Research Conference on Urban Aboriginal Peoples” that took place on February 23 and 24, 2011 in Toronto, Canada. This paper, through a brief overview of a selected set of Indigenous peoples’ experiences in cities, attempts to demonstrate a dichotomy — that while there are growing disparities faced by urban Indigenous peoples, there are emerging opportunities that aim to improve the standard of living, make cities safer, and enliven the urban setting for the benefit of Indigenous peoples. The article was published in the conference proceedings, Well-Being in the Urban Aboriginal Community: Fostering Biimaadiziwin, a National Research Conference on Urban Aboriginal Peoples.

Transnational Organised Crime and Fragile States

This paper is part of a series of eight thematic peer-reviewed papers sponsored by the OECD DAC International Network on Conflict and Fragility (INCAF) dealing with the subject of global factors influencing the risk of conflict and fragility. ICPC was tasked with producing the paper on Transnational Organized Crime (TOC) with the help of Ivan Briscoe of Clingendael, the Netherlands Institute of International Relations. This paper analyses the impact of TOC on conflict and fragility. It focuses on the dynamics of TOC and its relationship to fragile and conflict-affected states, as well as on policy responses and potential entry points for new initiatives that may help tackle this problem.
The ICPC, the World Bank and the Bogota Chamber of Commerce (CCB) released the joint publication: "Public-Private Partnerships and Community Safety: Guide to Action". The publication is a practical guide that demonstrates how companies can engage in community safety. The guide is designed to help companies gain a better understanding of the importance of community safety and the role that the private sector can play, mobilize the right partners and identify ways of engagement to work on initiatives to improve community safety. Finally, it intends to inspire these companies by presenting promising actions that have been implemented throughout the world. The launch of the Guide took place during an event that was held in the CCB’s headquarters in Bogotá on November 15 2011. The Director General of ICPC, the President of the CCB, the local representative of the World Bank and the Colombian Presidential Advisor for Citizen Security all participated in the event, which was attended by almost 60 people from the private sector in Bogotá. The guide is available for download from ICPC’s website in PDF and e-book format.

**Comparative report on types of intervention used for youth at risk of joining a street gang: Practices from Belgium, Canada and France**

ICPC examined different types of intervention for youth at risk of joining a street gang in Belgium, France and Canada. The objective of this comparative analysis was to explore different practices in order to identify various modes of intervention and learn from the unique characteristics of each. The report contains three chapters, each on a specific country and 11 initiatives (3 Belgian, 4 French and 4 Canadian) are examined. The report is published in English and French.

**Towards Human Trafficking Prevention: A Discussion Document**

A discussion paper was prepared by Margaret Shaw, former ICPC Director of Analysis and Exchange, and Nicole Barrett (ICCLR) for the International Centre for Criminal Law Reform and Criminal Justice Policy (ICCLR) and Public Safety Canada. The paper provides an overview of key issues related to the prevention of human trafficking for the purposes of commercial sexual exploitation and forced labour. It considers some of the conceptual and practical problems associated with trafficking in persons at national and international levels, and considers what a comprehensive anti-trafficking prevention strategy might include. The paper was distributed to experts attending International and National Expert Meetings on human trafficking prevention, which took place in Montreal, Quebec, March 21 – 24, 2011. The paper aimed to promote discussion at the meetings, which formed part of a process for building a comprehensive framework for the prevention of human trafficking that looks beyond current enforcement and victim support strategies.
In 2012, ICPC organised a variety of conferences in collaboration with its many partners.

The Centre’s aid as an expert in crime prevention was also solicited by a number of international, national and local organisations.
ICPC, in association with the South African government and South African Police Service (SAPS) organized its 10th Bi-annual Colloquium on the theme “Filling the gaps: integrated approaches to crime prevention and safety”. The proposed theme for the 2012 Colloquium provided a valuable opportunity to focus on traditional and new sectors working on crime prevention, with debate and dialogue informed by international experts. This event aimed to promote innovative partnerships to respond to community safety challenges.

The Deputy Minister of the Police, South Africa, the directors of UN-HABITAT (Regional Office for Africa) and ICPC and the Deputy Chairperson of the South African Human Rights Commission each offered an address at the opening of the colloquium, emphasizing the urgent necessity of increasing collaboration between sectors, in particular on the municipal level between the police and other local authorities.

The Colloquium explored the following themes:
- National Crime Prevention Policies
- Criminal justice and crime prevention
- The role of policing in crime prevention
- Local Governance and Safety
- Evidence and policy making
- Public-private partnerships and crime prevention
- Cities, development and armed violence

Mr. Zane Dangor, Special Adviser to the Minister of Social Development, South Africa and Dr. Barbara Holtmann, ICPC vice-president, addressed the future of crime prevention during the closing plenary. Mr. Nathi Mthethwa, Minister of Police, South Africa, offered the closing address and expressed his commitment to the creation of innovative partnerships that will respond to the challenges facing community safety.

The event was attended by 220 participants from 20 countries. The detailed program, press coverage as well as PowerPoint presentations are available on the ICPC website.

Events Organised by ICPC in Association with its Partners

Police Workshop at the 2012 Conference of the European Forum for Urban Security (EFUS), from December 12th to 14th 2012 in Paris, France

ICPC co-organised a workshop on the theme of The Police as Agent of Crime Prevention as part of the 2012 EFUS Conference. During three days, around 20 points of interest were discussed by approximately 900 professionals from around the globe active in urban safety.

The ICPC workshop was divided into two sessions. The first session addressed police relations with the public while the second was dedicated to community policing and governance. During the first session, representatives from Montreal and Vancouver in Canada, from France and Switzerland, addressed the issue of the community’s lack of trust in police and emphasised the role of local leaders as a link between the police and citizens.

The second session brought together representatives from Milan in Italy, Toulouse in France, a local organisation from the United Kingdom, as well as police services from Norway, Portugal and South Africa. They addressed the issue of partnerships between police and the community and analysed how police forces are beginning to adapt to social changes in the field.

ICPC participated in a session dedicated to the production of conclusive data, which addressed the issues associated to the evaluation of prevention policies as well as to the diffusion of results. This forum provided the opportunity to identify and compare the advantages and limits of various approaches implemented in different regions of the world. The audience was comprised of civil servants from different governmental sectors and levels, of researchers and representatives from civic organisations. The event program is available at: http://www.foroprevencionsocial.gob.mx/

Visit from a Professional Delegation

Delegation of the Ministry of Justice of Cameroon in Montreal, Canada, November 26th to 29th 2012

A delegation from the Ministry of Justice of Cameroon came to Montreal from November 26th to 29th 2012. ICPC was tasked with organizing the meeting agenda as well as the delegation’s accompaniment.

The objective of this visit was to introduce the delegation to the best practices in Quebec and Canada relating to youth justice. They were more specifically interested in diversion programs, alternative measures to imprisonment, custody (open or closed in Quebec), probation measures, links between measures for young offenders and youth protection, prevention versus repression, and finally visiting housing infrastructures for young offenders. The delegation expressed interest in collaborating with ICPC to implement strategies linked to youth crime prevention within the Ministry of Justice.
ICPC Interventions at Events

Meeting for Peace and Security, March 22nd in Montreal, Canada

On March 22nd 2012, the Table Paix et Sécurité urbaine of the Montreal-North borough organised the Montreal-North Meeting for Peace and Security which sought to mobilise the neighbourhood’s collective energies in order to identify initiatives that can contribute to a sense of security in their community. As an introduction to this meeting, the organisers invited ICPC to offer the opening address titled Security: a Collective and Daily Effort!

International Meeting on Observatories, March 30th in Querétaro, Mexico

In consideration of its experience with crime observatories, ICPC was invited as a speaker at this international seminar taking place in Querétaro. The public was composed of representatives from national and international observatories who discussed the opportunities and issues that crime observatories face.

Training for Cree Police Cadets, April 19th 2012 in Drummondville, Canada

ICPC was invited to present on crime prevention in aboriginal communities as part of a training program organised by the École nationale de police du Québec (ENQP). This presentation was part of a new class offered by the academy to train and certify cadets of the Cree Nation deployed in their respective communities across Quebec.

Celebrating 30 Years of the Tandem Program, May 10th 2012 in Montreal, Canada

On May 10th, the City of Montreal organised a reception at City Hall presided by Ms. Jocelyn Ann Campbell, elected as member of the executive committee of the City of Montreal and responsible for social and community development, families and seniors, as well as Mr. Claude Trudel, member of the executive committee and responsible for public safety. The reception celebrated the 30th anniversary of the Programme montréalais de soutien à l’action citoyenne en sécurité urbaine dans les arrondissements – TANDEM.

On this occasion, ICPC was invited to present the influence that TANDEM has exerted over the years on local, national and international levels. Moreover, as part of the activities surrounding this anniversary, ICPC hosted a workshop where Ms. Véronique Ketelaer, director of the BAVVO asbl. Organisation, presented the Belgian crime prevention policy.

6th Meeting of the Brazilian Forum for Public Safety, July 16th to 18th 2012 in Porto Alegre, Brazil

ICPC participated in the 6th Meeting of the Brazilian Forum for Public Safety (BFPS), organised in collaboration with the Federal University of Rio Grande del Sul. The forum’s annual meeting serves to encourage the exchange of experiences and information on public safety across Brazil. The audience was comprised of police officers, civil servants from different sectors and levels of the government, civic organisations, researchers, students, etc.

ICPC presented in the workshop “Crime Prevention Policies and Cooperation”, coordinated by the URB-AL program and in which representatives from the United Nations, the World Bank and the Federal University for Latin-American Integration also participated. This workshop aimed to stimulate thought on the strategic role of international cooperation in the promotion of crime prevention policies.

5th Intensive Training Clinic on Crime Prevention and Police Reform

The Inter-American Development Bank (IDB) organised a new intensive training clinic with experts from different countries of the Western hemisphere. The main objective of this event was to learn more on the impact of certain crime pre-
vention and police reform initiatives implemented in Latin America and the Caribbean, as well as in the United States and Canada. ICPC was called upon to comment on a workshop entitled “Improving Re-Entry Outcomes through Multi-Sector Approaches”, which presented experiences directed at better coordination between public services.

31st Council of Europe Conference of Ministers of Justice, September 19th to 21st 2012 in Vienna, Austria

ICPC was invited to present on urban crime at this conference of the member countries of the Council of Europe. The presentation addressed the subject of crime prevention and victimisation through the workshop “Youth as Offenders and Victims”.

International Forum of the World University Service of Canada (WUSC), November 1st to 3rd 2012 in Ottawa, Canada

In virtue of the centre’s lengthy collaboration with the Centre for International Studies and Cooperation (CECI) in Central America, ICPC was invited to participate in the WUSC International Forum – a conference centred on youth issues – accompanied by the representative of CECI in El Salvador. ICPC presented its experience in the field of crime prevention initiatives in Central America, notably concerning street gangs.

First International Conference on Law Enforcement and Public Health, November 11th to 14th 2012, Melbourne, Australia

ICPC participated in the First International Conference on Law Enforcement and Public Health (LEPH 2012) organised by the Nossal Institute for Global Health of the University of Melbourne in Australia. The conference brought together national and international experts from various research institutes, police forces, non-governmental and governmental organisations in order to discuss the role of the police in the protection and promotion of public health. ICPC addressed the relationship between crime prevention and public health, and how these two approaches could contribute to police action.

3rd International and 6th National Conference of Crime Observatories and Research Centres, November 14th and 15th 2012 in Bogota, Colombia

ICPC participated in the 3rd International and 6th National Conference of Crime Observatories and Research Centres, organised by the National Police of Colombia and INTERPOL. Organised since 2007, this event aims to promote the exchange of experiences in research and criminological investigations directed at criminal phenomena in various countries. ICPC presented on crime observatories and the use of conclusive data to plan prevention policies and strategies. The audience was composed of policemen, civil servants of various levels of government, researchers and other representatives of civil society.
In 2012, ICPC continued to diversify its modes of intervention amongst its different partners. ICPC participated in a number of bilateral or multilateral exchange networks between practitioners, namely in the fields of victims’ aid, street gangs, urban gangs and police.

The Centre provided technical assistance and support to the implementation of projects in Central America, Peru, Haiti, as well as locally in Quebec.

The Centre was also commissioned to produce analyses and evaluations for international, national and local partners.
Exchange of Professional Practices

Exchange Program between Quebec and France on the Issue of Aid to Victims

This two-year exchange program begun in 2008 between ICPC, the Association québécoise Plaidoyer-Victimes (AQPV – the Quebec Victims-Advocacy Association) and their French partner, the Institut national d’aide aux victimes et de médiation (INAVEM – the National Institute for Aid to Victims and Mediation), obtained financing from the Commission permanente de coopération franco-québécoise (the Permanent Commission for Franco-Quebecois Cooperation) for a two-year renewal of the project entitled: “Regards croisés sur les victimes” (Points of View on Victims).

The objectives promoted by this project are: 1) extend the cooperation begun in 2008 and consolidate the exchange network between the AQPV, INAVEM and ICPC; 2) continue the analysis of practices, policies and legislations relating to the subject of aid to victims of crime in France and Quebec; 3) discuss the preparation of a joint publication on respective approaches; 4) participate in the annual meeting of INAVEM and the General Assembly of Members.

Consequently, the Quebecois delegation went to France in Bourg-en-Bresse from June 26th to 30th 2012 to attend, amongst others, the 27th National Meeting of INAVEM on the subject of “Victime et auteur – la possible rencontre” (Victim and Perpetrator – a Possible Encounter) and to carry out a series of visits and exchanges on the practices implemented by France in services offered to victims. From November 1st to 7th, the French delegation stayed in Quebec where it had the opportunity to participate in the colloquium organised by PRO-GAM addressing the subject of “The Sources of Violence: the Issue of Complexity” and to carry out visits in the field, namely at the Youth Division and the Youth Centre of Montreal, Cité des Prairies site.

Exchange Program between Quebec and Belgium on the Topic of “Countering Urban Gangs through the Exchange of Practices”

This exchange program between ICPC, the Youth Centre of Montreal and the Forum belge pour la sécurité urbaine (Belgian Forum for Urban Safety) and the BRAVVO organisation, financed by the Commission mixte permanente Québec/Wallonie-Bruxelles (Quebec/Wallonia-Brussels Mixed Permanent Commission), began in 2008 and received a two-year renewal. This second phase is meant as a continuation of the previous phase while adding the element of civic mediation to the exchanges.

In this context, the Belgian delegation came to Quebec from May 14th to 18th 2012. During this trip, work meetings took place notably with the social research laboratory on street gangs at the Youth Centre of Montreal – University Institute (Cité des Prairies site), the borough of Villeray-Saint-Michel-Parc-Extension and its partners. Correspondingly, the Quebec delegation went to Brussels in Belgium in the week of November 26th 2012. Work meetings took place addressing the implementation of the Programme de suivi intensif bruxellois (the Intensive Brussels Monitoring Program) with the internal network of evaluators in Brussels and the civic mediation project developed by the Egregoros association in Evere. The delegation also visited the city of Charleroi.
FRANCOPOL — Réseau international francophone de formation policière (International Francophone Network for Police Training)

In February 2012, ICPC was invited to a meeting in Quebec that brought together members of Francopol in the Americas. This meeting offered the occasion for Émile Pérez and Claude Levac, president and secretary general of the organisation respectively, to present the directions and projects in development within Francopol. Conversely, members were invited to express their needs and expectations to the authorities of Francopol.

Francopol’s structure includes a certain number of strategy committees including one in which ICPC sits, entitled Police et citoyen (The Police and Citizens). This committee is currently preparing a seminar on the police that will take place from October 15th to 17th in Mons, Belgium.

Global Factors Influencing the Risk of Conflict and Fragility, OECD-INCAF

In 2012, ICPC was invited by the Organisation for Economic Cooperation and Development (OECD DAC INCAF) to participate in the project “Global Factors Influencing the Risk of Conflict and Fragility”. This collective effort includes a series of eight papers addressing the aforementioned theme, with partners both in academia and on the ground.

Two publications were produced as part of this project: a synthesis report titled Think Global, Act Global: Confronting Global Factors that Influence Conflict and Fragility; and a series of eight thematic papers including one on transnational crime produced by ICPC.

These articles were presented at a conference organised by OECD and the German Agency for International Cooperation from November 14th to 16th in Berlin, Germany.

Technical Assistance and Agency Support Projects

Technical Assistance to the Democratic Security Observatory and Index of Central America (OBSICA), 2012-2015

In 2012, ICPC continued to offer its technical assistance as part of the OBSICA project, a three-year initiative that aims to implement a regional crime and safety observatory in Central America. The project “Institutional Capacity Building for Crime Prevention in Central America through OBSICA” was implemented by the Centre for International Studies and Cooperation (CECI) in collaboration with the Central American Integration System (SICA) and ICPC, with financial support from the Anti-Crime Capacity Building Program of the Canadian Ministry of Foreign Affairs (MAECI).

In May 2012, ICPC led an exploration mission intended to more clearly define the role and responsibilities of ICPC and other organisations offering international technical assistance to OBSICA, in order to maximise the effectiveness of efforts and resources. Following this definition, in 2012 ICPC prepared an OBSICA Performance and Organisation Guide, a reference manual for the observatory’s personnel and partners.
Index Revision for the Central American Security Strategy, ESCA

The Latin America and the Caribbean Regional Office of the United Nations Development Program (UNDP) hired a consultant from ICPC to revise and comment an index proposition, part of the Central American Security Strategy (ESCA, Spanish-language acronym).

In June and August 2012, the ICPC consultant revised the presentation document and the monitoring indexes produced for the ESCA Strategy. These two documents were prepared by UNDP and peer-reviewed internationally.

Integrated Local Strategies for the Prevention of Violence against Women and Youth in Peru, 2011-2014

In 2011, ICPC began a three-year project in Peru financed by the Canadian International Development Agency (ACDI). This project is implemented in two pilot municipalities in Peru (San Juan de Lurigancho and Villa El Salvador) in collaboration with the local organisation Flora Tristan. The final objective is to prepare a public safety plan adapted to each municipality in order to prevent violence against women and children, but also to sensitise the community to prevention efforts and thus increase the number of people participating in urban safety.

Following the implementation of exploratory steps, a criminal activity map was developed within both communities. Moreover, an exchange session between the Peruvian National Police (PNP) and the Service de police de la ville de Montréal (SPVM – City of Montreal Police Force) took place in March 2012 in Lima, Peru on the subject of domestic violence. Following this meeting, certain SPVM protocols were adapted by the PNP and ratified by the Ministry of Interior. Finally, a diagnostic on violence and youth was made. The results will be announced at a public presentation in Lima, in 2013.

Institutional Capacity Building for the National Crime and Violence Observatory, 2011, Haiti

The United Nations Development Program (UNDP) mandated ICPC to offer methodological and strategic support to the National Crime and Violence Observatory in order to develop a victimisation survey in certain specific areas of Port-au-Prince. This support, which confirms a second collaboration with UNDP, must ensure the production of reliable data and analyses of the phenomena of violence, crime and insecurity in the capital.

ICPC carried out three missions on the ground in order to support the Crime Observatory in Port-au-Prince, to provide training in victimisation survey methodologies, and to monitor and support the implementation of the victimisation survey that took place in five of the capital’s neighbourhoods. Finally, an analysis report and a criminal activity map for each of the areas of study were produced by ICPC and provided to UNDP.
Development of the Action Plan for Urban Safety for the Borough of Pierrefonds-Roxboro of the City of Montreal, Canada

The borough of Pierrefonds-Roxboro, in partnership with Action Jeunesse de l’Ouest de l’Île (AJOI – West Island Youth Action), offered ICPC the mandate of making a diagnostic and an action plan for urban safety in the borough. This approach aimed to respond to the new safety needs of citizens in Pierrefonds-Roxboro. Within the context of this project, ICPC established a monitoring committee constituted of the borough, the SPVM, AJOI and the Table de quartier du Nord-Ouest-de-l’île de Montréal (the Borough Roundtable of the Northwest of the Island of Montreal), carried out consultations with some 20 organisms and coordinated the development of a 5-year urban safety strategy plan (2012-2017).

Wakiponi Mobile

ICPC has been commissioned by Wakiponi mobile, a local non-governmental organization that provides audiovisual and music production training to First Nations communities in Quebec, to evaluate the implementation of their program ‘Créer au lieu de frapper’.

The evaluation is taking place from March 2012 to February 2015. During June and July 2012, ICPC developed the plan for monitoring and evaluating the implementation process. Concerning the next steps, ICPC will work with Wapikoni mobile to design the questionnaires and follow-up with the data collection process.

Aboriginal Justice Research Project

The Aboriginal Justice Research Project is an ICPC initiative that was carried out in March and April 2012 under the supervision of the Native Women’s Shelter of Montreal and the Justice sub-Committee of the Montreal Urban Aboriginal Community Strategy Network (NETWORK). The objective of this study is to assess the need to expand Aboriginal-specific programming (before, during and after custody) for Aboriginal people coming into contact with the criminal justice system in Montreal. In a broader sense, this research will also examine the need to use crime prevention in criminal justice services in order to diminish and prevent recidivism amongst the aboriginal population in Montreal.

The main report provides a description of the research, the results and a series of recommendations – it is currently available on the ICPC website. ICPC is presently working on an intervention project that responds to the research results.

“Cabot Square” Project in Montreal, Canada

ICPC is tasked with supervising the Cabot Square Project, developed by the Centre in 2012 in collaboration with the Justice sub-Committee of the Montreal Urban Aboriginal Community Strategy Network (NETWORK). The project aims to analyse safety around Cabot Parc, in downtown Montreal, in collaboration with community groups, street workers and institutions in order to develop the First Community Safety and Quality of Life Improvement Strategy that takes into account the situation of aboriginal groups in the urban environment. The project takes place over a duration of six months (January to July 2013) in order to propose
possible courses of action concerning safety and coordination between agents.

Other Support Projects to Actors

Training Guide on Policing Urban Spaces, UNODC

In 2012, the United Nations Office on Drugs and Crime commissioned ICPC to develop a training guide on policing urban spaces as a complement to a publication (Introductory Handbook on Policing Public Spaces) produced by UNODC and UN-Habitat in 2011. This training guide aims to support police work in the urban environments of average-and low-income countries, helping them to develop crime prevention knowledge and skills. This manual focuses on urban dynamics and stresses the importance of prevention and multi-sector exchange. It is based on a prevention approach respectful of differences in gender in correspondence with human rights principles.

Report on Territorial Crime Prevention Strategies for the Comité interministériel de Prévention de la Délinquence (CIPD – Inter-ministerial Committee for the Prevention of Delinquency), France

As part of its agreement with the Comité interministériel de Prévention de la Délinquence (CIPD), ICPC began in late 2012 an exploratory survey on the use of territorial approaches in the implementation of delinquency prevention.

This study, carried out thanks to the financial support of the CIPD, aims to foster reflection on the development of territorial strategies and is of interest to any organisation planning to implement a collaborative approach to public safety. Using experiences in urban safety drawn from Western countries, this report seeks to explore the issues identified in the implementation of territorial strategies. This study was finalised in early 2013.


As part of the financing agreement between the Ministry of Public Security of the Government of Quebec and the International Centre for the Prevention of Crime (ICPC), ICPC has produced a Compendium of innovative practices in the prevention of violence and youth crime. This report aims to identify some approaches developed in Western countries with regard to the prevention of violence and crime among young people. A particular focus has been placed on school-based approaches. Presented as a compendium of practices, the report looks at the involvement of the police, the education and health systems and local governments in the prevention of violence and crime among youth, in various environments where these phenomena occur.

La Société de l’assurance automobile du Québec (SAAQ – the Quebec Automobile Insurance Society)

In February 2012, ICPC was commissioned by the Société de l’assurance automobile du Québec (SAAQ) and the Contrôle routier du Québec (CRQ – Quebec Road Safety) to carry out an exploratory survey on economic crime in the transport of individuals and goods.

As part of this research project, ICPC identified various issues relating to economic crime, analysed positive
practices implemented by other countries, and identified adequate tools for targeting and prevention. The final report was submitted in August 2012.

DFID-SAS Research Project

Upon the invitation of the Small Arms Survey (SAS), one of the Centre’s member organisations, ICPC participated in the international consortium “Conflict, Crime and Violence” (CCVI) financed by the British Department for International Development (DFID). This consortium, composed of the Armed Conflict Location Event Database, SAS and ICPC, had as its mission to reinforce the monitoring, analysis and measurement of violence, criminality and conflict in specific countries as well as world-wide. During two years, the CCVI consortium aimed to develop a series of Guides of Positive Practices offering conceptual support to the offices of DFID in various countries, as well as to national and international partners. CCVI also anticipates the expansion of this project to a greater number of countries. Throughout 2012, ICPC contributed to the consortium by developing a guide on the importance of the production of data on violence, criminality and conflict for the DFID national offices.
ICPC

GOVERNANCE

In 2012, ICPC hosted governance meetings on the African continent.

In terms of governance, in 2012 there have been changes at the management level of ICPC.

In 2012, the ICPC was pleased to welcome two new members from South America and Oceania respectively.
Bylaws and Governance

ICPC Governance Meetings - February 20 and 23, 2012, Cape Town, South Africa

The Eighteenth ICPC Annual General Meeting (AGM) and the Meeting of the Board of Directors were held in Cape Town, South Africa, in conjunction with the ICPC 10th Bi-Annual Colloquium that was held on February 20-22, 2012, also in Cape Town.

In attendance were representatives from member governments Norway (APC Vice-President) and South Africa, and Board members Chantal Bernier (President), Barbara Holtmann (Vice-President), Adam Tomison (Administrator) and Vincenzo Castelli (Administrator).

The following general member organizations were also represented:
- African Policing Civilian Oversight Forum
- Australian Institute of Criminology
- Centre for Justice and Crime Prevention (CJCP)
- CLEEN Foundation
- Forum européen pour la sécurité urbaine (FE-SU)
- Institut national des hautes études de la sécurité et de la justice (INHESJ)
- Observatoire International de Justice Juvénile (OIJJ)
- Observatoire national de la délinquance dans les transports (ONDT)
- Onlus Nova Consorzio per l’innovazione sociale
- Small Arms Survey
- United Nations Office for Drug Control and Crime (UNODC)

Also in attendance were Observers from the Ministry of National Security, Government of Jamaica, and Johannesburg City Safety Programme.

The two main objectives for the AGM were the following:
- Discussion on the accountability for the past year;
- Direction for the year to come.

Presentations were made by the new member organizations in attendance (APCOF, CJCP, IJJJO, ONDT and SAS). Presentations were also made by the two Observers. Discussions were also made by the two Observers. Discussions were held regarding the financial difficulties that ICPC is currently enduring, in large part due to the period of global economic crisis, and changes in the balance of types of funding received, moving from core to project funding. This period of uncertainty has had an impact on strategic planning, and underlines the importance of restructuring within ICPC.

The AGM included the re-election of Chantal Bernier, Barbara Holtmann, Paul Girard and Adam Tomison to the Board of Directors. Innocent Chukwuma (CLEEN Foundation), Gérard Rolland (ONDT) and Elizabeth Johnston (EFUS) were elected as new members of the Board.

Both governance meetings also included discussions regarding the need for ICPC to diversify its funding sources, a process that began in 2011 and which will continue over the coming year.

The date and location of the next governance meetings are to be determined.

A meeting of the Advisory and Policy Committee, via conference call, was held on June 6 2013, with Norway and Canada in attendance. On the agenda were an update on recent and current activities with regards to the 2011-2015 strategic plan, a summary of the financial situation, and a discussion regarding the engagement of countries.
Management changes in 2012

In August 2012, Paula Miraglia announced her resignation from the position of Director General, effective October 31, in order to return to Brazil and pursue other projects. Dr. Miraglia took on this position in 2010, and her tenure will be noted for the academic excellence in the field that she contributed to ICPC products and the strengthening of ICPC partnerships in Latin America.

The Board of Directors mandated the ICPC Treasurer, Paul Girard, as Interim Director General until the appointment of a new Director General. This was a non-remunerated position, which required him to relinquish his role on the Board for the duration of his appointment. Mr. Girard embraced his new role with great enthusiasm, including managing the day-to-day activities at ICPC and also engineering the ultimately successful search for a secondment to take over the helm, culminating in the appointment of Daniel Cauchy as Director General in 2013.

Finance

Funding for ICPC 2012 activities came as always from diverse sources: contributions from member governments and cities, membership fees, and project funding. The Centre continues to encounter major challenges regarding its financial situation, partly due to a decrease in the contributions coming from countries that have traditionally funded the core activities of the ICPC, and also changes to ongoing projects on the part of funders.

Evolution of the General Budget

2012 followed a very similar pattern to 2011, in that once again strategic information regarding certain government and several project funding sources was only received late in the year, consequently making planning extremely challenging. As a result, ICPC closed the financial year with a deficit and the Centre has been obliged to transfer some of its financial commitments to 2013, despite limiting expenses as much as possible throughout the year including downsizing permanent staff through attrition, with the intention of gradually moving towards a more project-based structure.

General funding, which is made up primarily of contributions from government and city partners, also suffered cuts across the board, a reflection of the continuing worldwide financial crisis. In total, 2012 saw a decrease in revenues of 20% from 2011 (2011 - $989,858, 2012 - $795,968), with 26% coming from general funding and 74% from project funding.

New ICPC Members

In 2012, the ICPC had the pleasure to welcome two new member organisations.

Asia Pacific Centre for the Prevention of Crime (APCPC)

The APCPC is a new program within the Key Centre for Ethics, Law Justice and Governance (KELJAG) at Griffith University. It was established within KELJAG at the beginning of 2012. Located in Queensland, APCPC is a program that works through collaborations with local, regional and international bodies. The APCPC’s objectives are to: Contribute to the prevention of the growth of currently low crime rates in Asian and Pacific Island nations; Assist in developing regionally relevant knowledge and skills, and culturally appropriate resources for crime prevention policies and programs; Promote Griffith University’s profile in the region as a research-intensive and tertiary facility; Contribute to Australia’s goal of fostering an environment in Asia and the Pacific that is stable, safe, and enables equitable economic and social development.
Community Safety Observatory for the Municipalities of the Province of Buenos Aires (ObserBA)

The Community Safety Observatory for the Municipalities of the Province of Buenos Aires (ObserBA) was created in February 2010 through an agreement between the Argentine Federation of Municipalities (FAM in Spanish) and the Ministry of Government of the Province of Buenos Aires. It is an autonomous, non-governmental public organization.

ObserBA has as its main mission to assist local governments in the design of actions aimed at improving levels of safety in their constituencies through analysis, measurement, and planning. It conceives safety from a global perspective in which social inclusion and prevention are the main axes of action.
APPENDICES

Appendix 1: ICPC Members in 2012

Appendix 2: ICPC Team

Appendix 3: Press Review 2012
Appendix 1: ICPC Members in 2012

### 8 Advisory and Policy Committee Member Governments

<table>
<thead>
<tr>
<th>Country/Region</th>
<th>Organization/Ministry</th>
</tr>
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<tbody>
<tr>
<td>South Africa</td>
<td>South African Police Service, Department of Safety and Security</td>
</tr>
<tr>
<td>Argentina</td>
<td>Dirección Nacional de Política Criminal, Ministerio de Justicia y Derechos Humanos</td>
</tr>
<tr>
<td>Canada</td>
<td>National Centre for Crime Prevention, Ministry of Public Safety</td>
</tr>
<tr>
<td>Chili</td>
<td>Subsecretaría de Prevención del Delito, Ministry of Interior and Public Safety</td>
</tr>
<tr>
<td>El Salvador</td>
<td>National Public Safety Council, Presidencia de la República</td>
</tr>
<tr>
<td>France</td>
<td>Secrétariat Général du Comité Interministériel des Villes (SG.CIV)</td>
</tr>
<tr>
<td>Québec, Canada</td>
<td>Ministère de la Sécurité publique</td>
</tr>
<tr>
<td>Norvège</td>
<td>National Police Directorate, Ministry of Justice and the Police</td>
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### 43 ICPC Members Organizations and 3 Members cities

<table>
<thead>
<tr>
<th>Organization/Region/Ministry</th>
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<tbody>
<tr>
<td>African Policing Civilian Oversight Forum (APCOF), South Africa</td>
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<tr>
<td>Applied Research in Community Safety Ltd. (ARCS), United Kingdom</td>
</tr>
<tr>
<td>Asia Pacific Centre for the Prevention of Crime (APCPC), Australia</td>
</tr>
<tr>
<td>Australian Crime Prevention Council (ACPC), Australia</td>
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<tr>
<td>Australian Institute of Criminology (AIC), Australia</td>
</tr>
<tr>
<td>Cámara de Comercio de Bogotá (CCB), Colombia</td>
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<tr>
<td>Canadian Association of Chiefs of Police (CACP), Canada</td>
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<tr>
<td>City of Dakar, Senegal</td>
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<tr>
<td>City of Lille, France</td>
</tr>
<tr>
<td>City of Paris, France</td>
</tr>
<tr>
<td>Centre for Justice and Crime Prevention (CJCP), South Africa</td>
</tr>
<tr>
<td>CLEEN Foundation, Nigeria</td>
</tr>
<tr>
<td>Coalición Centroamericana para la Prevención de la Violencia Juvenil (CCPVJ), El Salvador</td>
</tr>
<tr>
<td>Comisión Nacional para Prevenir y Erradicar la Violencia contra las Mujeres (CONAVIM), Mexico</td>
</tr>
<tr>
<td>Community Safety Observatory for the Municipalities of the Province of Buenos Aires (ObserBA), Argentina</td>
</tr>
<tr>
<td>Consejo Ciudadano de Seguridad Pública, Prevención y Readaptación Social del Estado de Jalisco, État de Jalisco, Mexico</td>
</tr>
<tr>
<td>Consorzio Nova Onlus, Italy</td>
</tr>
<tr>
<td>Council for Scientific and Industrial Research (CSIR), South Africa</td>
</tr>
<tr>
<td>European Forum on Urban Safety (EFUS)</td>
</tr>
<tr>
<td>Facultad Latinoamericana de Ciencias Sociales (FLACSO), Chile</td>
</tr>
<tr>
<td>Federation of Canadian Municipalities (FCM), Canada</td>
</tr>
<tr>
<td>Foro Latinoamericano para la Seguridad Urbana y la Democracia (FLASUD)</td>
</tr>
<tr>
<td>Forum français pour la sécurité urbaine (FFSU), France</td>
</tr>
<tr>
<td>German Congress on Crime Prevention (GCCP), Germany</td>
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</tbody>
</table>
7 Honorary Members

Honorary Members of ICPC are distinguished by their action and support to the development of the Centre, and the service to crime prevention.

Jack Calhoun, Former President and CEO of the National Crime Prevention Council, USA

Nils Christie, Professor of Criminology at the University of Oslo, Norway

Raymonde Dury, President of ICP Board of Directors from 2005 to 2009
Honorary European Deputy, former Governor of Brussels (Belgium)

Paul Girard, President of the Advisory and Policy Committee from 2005 to 2007, former Deputy Minister, Direction générale de affaires policières, Ministère de la Sécurité publique du Québec

Edgar Mohar, independent Consultant

Valérie Sagant, Magistrate, ICPC Director General from 2005 to 2010

Franz Vanderschueren, Director of the Urban Safety Program, Alberto Hurtado University, Santiago, Chile
### Scientific Committee Members

<table>
<thead>
<tr>
<th>Name</th>
<th>Affiliation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Marcelo Aebi</td>
<td>Vice-Director, École des Sciences Criminelles, University of Lausanne, Switzerland</td>
</tr>
<tr>
<td>Kauko Aromaa</td>
<td>Director, European Institute for Crime Prevention and Control (HEUNI), Finland</td>
</tr>
<tr>
<td>Elena Azaola</td>
<td>Researcher, Centro de Investigaciones y Estudios Superiores en Antropología Social, México</td>
</tr>
<tr>
<td>Claudio Beato</td>
<td>General Coordinator, Centro des Estudios de Criminalidade e Segurança Publica, Universidad Federal de Minas Gerais, Brazil</td>
</tr>
<tr>
<td>Benoît Dupont</td>
<td>Director, International Centre for Comparative Criminology, Canada</td>
</tr>
<tr>
<td>Ross Hastings</td>
<td>professor of criminology, Co-Director, Institute for the Prevention of Crime, Ottawa University, Canada</td>
</tr>
<tr>
<td>Peter Homel</td>
<td>Senior Analyst, Australian Institute of Criminology (AIC), Australia</td>
</tr>
<tr>
<td>Tim Hope</td>
<td>Professor of criminology, School of English, Sociology, Politics and Contemporary History University of Salford, United Kingdom</td>
</tr>
<tr>
<td>Azzedine Rakkah</td>
<td>Senior Research Fellow, Centre d’Études et de Recherches Internationales (CERI), France</td>
</tr>
<tr>
<td>Dennis P. Rosenbaum</td>
<td>Director, Centre for Research in Law and Justice, University of Illinois at Chicago, USA</td>
</tr>
<tr>
<td>Elrena van der Spuy</td>
<td>Associate Professor, Centre of Criminology, University of Cape Town, South Africa</td>
</tr>
<tr>
<td>Anne Wyvekens</td>
<td>Director of Research, Centre National de la Recherche Scientifique, France</td>
</tr>
</tbody>
</table>
Appendix 2: The 2012 ICPC Team

Personnel (by alphabetical order)

- Esthela Alvarado: Receptionist
- Esteban Benavides: Analyst and Project Officer
- Kassa Bourne: Director Administration and Finance
- Serges Bruneau: Programme Director
- Vivien Carli: Analyst and Project Officer
- Stéphanie Ferland: Analyst and Project Officer
- Stéphanie Gauduchon: Communications Manager
- Cvetanka Georgieva: Bookkeeper
- Marina Menezes: Senior Analyst
- Paul Girard: Director General (interim)

Former ICPC members in 2012

- Julie Kropp: Researcher-Archivist
- Paula Miraglia: Director General
- Rolando Ochoa: Senior Analyst
- Jeiran Rahmanian: Analyst

Interns 2012

- Vincent Bélanger: Student, Bachelor’s in Criminology, University of Ottawa, Canada
- Barbara Blok: Student, Master’s in Law and Modern Languages at the University of Wroclaw, Poland
- Tatiana Resnikoff: Student, Master’s in Criminology and Safety at the School of Criminal Justice of the University of Lausanne, Switzerland
Appendix3: 2012 Press Coverage

Preventing Violence Against Women and Youth, 2011-2014, Peru

Prevención de la violencia contra las mujeres y los jóvenes en Perú
Luis Laborda, Radio Canada International, Canada
27/07/2012

2012 International Report on Crime Prevention and Community Safety

Crime Prevention Central to Crime Policy Worldwide
Wojtek Gwiazda, Radio Canada International, Canada
05/11/2012

Criminalidad en Canada y en el mundo en 2012
Martin Movilla, Radio Canada International, Canada
21/12/12

10th Bi-Annual ICPC Colloquium in Cape Town, South Africa, February 20th to 22nd 2012

Metro Cops Pass White Paper Review
Sibusiso Nkomo, IOL News, South Africa
21/02/2012

Police Officers Warned against Brutality
SABC News, South Africa
23/02/2012

Other Articles on Various Topics:
Mexico
A sangre fría

Diego Creimer, Radio Canada International, Canada
09/01/2012

Mexican Crime Reality Check
Rolando Ochoa, the Globe and Mail, Canada
25/01/2012

Crime Observatories
Hoy existe una agenda regional de seguridad
Marical Spini, Infobae América, Argentina
05/04/2012

Observatorios de la criminalidad para prevenir el delito
Paula Miraglia, Perfil.com, Argentina
20/05/12

La Seguridad como derecho social
Frederico Poore, Debate, Argentina
30/03/2012