INTERNATIONAL CENTRE FOR THE PREVENTION OF CRIME

ANNUAL REPORT 2013
Located in Montreal, Canada, the International Centre for the Prevention of Crime (ICPC) is the most important international crime prevention organization. Founded in 1994, ICPC’s mission is to promote the adoption of international standards regarding crime prevention and criminal justice in order to enhance community safety and improve the quality of life for all. ICPC works with member States, international and regional organizations and authorities at all levels of government, and maintains an active presence in the Americas, Europe, Africa and Oceania.

ICPC offers a wide range of knowledge - technical and conceptual - on the theme of crime prevention, as well as policies, practices and related tools to reduce risk factors associated with crime, violence and insecurity.

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Message from ICPC Director General, Daniel Cauchy

It is with great pleasure that my team and I submit this report on the work and activities undertaken in 2013 to promote urban safety and the prevention of crime. As the only international organization totally and uniquely dedicated to these issues, ICPC’s members, partners, and friends have high expectations of us – expectations which we must meet year after year, regardless of the environment in which ICPC finds itself.

In 2013, that environment was a particularly difficult one financially, forcing us to be creative, resourceful, and steadfast. And yet today ICPC finds itself in a better position, thanks to the patience and professionalism of its employees during the necessary adjustments and, above all, because of our contributing members who understood and were quick to act when ICPC needed their support.

We also experienced significant personnel changes in 2013: the departure of two employees, maternity leave for another, my own arrival, and the hiring of six new team members to fulfill ICPC’s various mandates. A great deal of time was spent on the selection of first-rate candidates from what can only be described as an impressive number of interesting applications. Moreover, the time required for these new recruits to settle in and adopt ICPC’s "style" affected our rhythm somewhat, but we quickly regained our footing and forged ahead stronger than before.

Over the course of the year, as I took up the baton on behalf of the Centre, I have had the pleasure of meeting a significant number of our partners and making new contacts for ICPC. Through these efforts, I got to see firsthand the strength of the Centre’s reputation amongst those working towards urban safety and the prevention of crime. The professionalism and relevance of ICPC is recognized and sought after by a broad spectrum of organizations and countries who wish to be associated with our work. This goes hand-in-hand with our commitment to fostering partnerships at every opportunity in the pursuit of our mandate.

Lastly, I would like to bring to your attention one of the year’s memorable highlights: the fourth International Conference on Crime Observatories, held in Cartagena (Colombia) in August. A high turnout, speakers of exceptional quality, and flawless coordination with our Colombian colleagues ensured this event’s success. Before the final day had ended, we were already being asked for details about the date and location of the next Conference!

So there you have it! I leave you to discover the rest of the road travelled in 2013.

Enjoy your reading!

Daniel Cauchy
In terms of knowledge production, 2012 was primarily the year of preparation of the fourth edition of the International Report.

ICPC has developed a publication on public safety and public health actions and a report on territorial strategies for crime prevention.
ICPC Publications

Report on “Partnership between police and needle exchange programs: the challenges of intersectoral action”

The Institut national de santé publique du Québec (INSPQ-Quebec National Institute of Public Health) published the “Partnership between police and needle exchange programs: the challenges of intersectoral action” (available in French) report to support and to improve the consistency between the actions of public safety and public health activities in accordance with their respective missions and laws.

The report includes a summary of findings on strategies for intersectoral collaboration and the results of consultation with the people involved in prevention for intravenous drug users and crime. ICPC is one of the authors of this publication.

Report on “Territorial strategies for crime prevention”

ICPC has conducted an international exploratory study on the use of territorial approaches in the implementation of prevention on behalf of the Comité interministériel de Prévention de la Délinquance (CIPD - Interministerial Committee for the Prevention of Delinquency) in France.

Using experiences in urban security identified on the western stage, this study aims to explore the issues associated with the implementation of regional strategies.
CENTRE FOR EXCHANGE AND EXPERTISE

In 2013, ICPC participated in the organization of various conferences in collaboration with its partners.

The Centre was also asked to intervene as an expert in prevention by international, national and local organizations.

This year several mini-conferences were organized by the ICPC.
Events organised by ICPC

ICPC Mini-conferences

International Mini-conference on the prevention of crime, on May 6 2013

On May 6 2013 ICPC held an international Mini-conference on the prevention of crime in conjunction with its governance meetings. The speakers were Vincenzo Castelli, an international expert in social policy, who shared his experiences in urban crime prevention, Erling Børstad from the Norwegian National Police Directorate, who presented an analysis of the 2011 Oslo terror attacks, and Swiss researcher Manon Jendly who presented her book Prévenir la criminalité :...oui, mais comment ? (Preventing crime – ...yes, but how?) This event took place at the headquarters of the Sûreté du Québec (SQ-Quebec provincial police).

Mini-conference on Mediation: a driving force for crime prevention policies and local strategies, on September 25 2013

ICPC held a Mini-conference on Mediation: a driving force for crime prevention policies and local strategies on September 25 2013. The speaker was Mr. Marc De Decker, Director, Egregoros Médiation Evere Belgique. This event took place at the headquarters of ICPC.

Mini-conference on Historical review of Local Crime Prevention in Sweden, on October 16 2013

ICPC held a Mini-conference on Historical review of Local Crime Prevention in Sweden on October 16 2013. The speaker was Ms. Karin Svanberg, Director, Unit for development of crime prevention, The Swedish National Council for Crime Prevention. This event took place at the headquarters of ICPC.

Mini-conference on The difficulty of measuring crime, on November 11 2013

ICPC held a Mini-conference on The difficulty of measuring crime on November 11 2013. The speaker was Mr. Christophe Soullez, Director Observatoire national de la délinquance et des réponses pénales (ONDRP - National Observatory of Crime and Criminal Justice Responses). This event took place at the headquarters of ICPC.

Mini-conference on Judicial measures to combat domestic violence: the work of the Muriel McQueen Fergusson Centre for Family Violence Research, on November 28 2013

ICPC held a Mini-conference on Judicial measures to combat domestic violence: the work of the Muriel McQueen Fergusson Centre for Family Violence Research on November 28 2013. The speaker was Ms. Carmen Gill, director of the Muriel McQueen Fergusson Centre for Family Violence Research at the University of New Brunswick.
Events Co-Organised by ICPC in Association with its Partners

IV International Conference on Crime Observatories and VII National Meeting of the Network of Observatories and Research Centres on Crime in Cartagena de Indias, Colombia on August 22-23, 2013

ICPC, in association with the the National Police of Colombia, the government of the state of Bolívar, the Agencia Presidencial de Cooperación Internacional de Colombia (APC - Colombian Presidential Agency for International Cooperation), the Observatoire national de la délinquance et des réponses pénales (ONDRP - National Observatory of Crime and Criminal Justice Responses), France and the Observatoire national de la délinquance dans les transports (ONDT - National Observatory of Crime on Public Transport), France, organized the IV International Conference on Crime Observatories and VII National Meeting of the Network of Observatories and Research Centres on Crime in Cartagena de Indias, Colombia on August 22-23, 2013.

The theme of the conference was a great opportunity to exchange experiences and information on strategies and areas of work that have been used and implemented in terms of coexistence and citizen security to combat crime, improve safety and ensure the protection of citizens in the exercise and enjoyment of the right to life, dignity, property, beliefs and public freedom, and more.

SCQ 3th Symposium "Prevention of crime and responsible citizenship - local and international approaches" in Quebec, Canada from November 6 to 8 2013

From November 6 to 8 2013 the Société de criminologie du Québec (SCQ - Criminology Society of Québec) held the 36th edition of its symposium entitled "Crime prevention and responsible citizenship - local and international approaches." ICPC was invited by the SCQ to participate in the organizing committee, and facilitated plenary sessions and workshops. The symposium brought together more than 250 stakeholders from different backgrounds. More than thirty workshops were also presented.
Visits from delegations

**Tunisian delegation visit in Montreal, Canada, November 11 to 15 2013**

From November 11 to 15 2013, ICPC hosted a delegation from Tunis (Tunisia), made up of representatives from the police, the National Guard, Ministry of Interior and the United Nations Development Programme (UNDP), working on the support of the Security Sector Reform project in Tunisia. The delegation visited the École nationale de police du Québec (ENPQ-National Police Academy in Quebec), the Sûreté du Québec (SQ-Québec police organization), the Police Service of the City of Repentigny, the Service de police de la Ville de Montréal (SPVM-the City of Montreal Police) and the Royal Canadian Mounted Police (RCMP).

They also attended a mini-conference given by Mr. Christophe Soullez, Director of the Observatoire national de la délinquance et des réponses pénales (ONDREP-National Observatory of Crime and Penal Responses, France) and a presentation by the Quebec Ministry of Public Safety. Finally, discussions were held with the Director of Tandem Hochelaga-Maisonneuve.

These meetings helped them learn more about the different approaches to community policing in Quebec, allowing them to make recommendations when developing the Tunisian policy on the subject.

**Peruvian delegation visit in Montreal, Canada, October 21 to 25 2013**

From October 21 to 25 2013, ICPC received a delegation of Peruvians working on the Integrated Local Strategies for the Prevention of Violence against Women and Youth project. It included representatives of the National Police of Peru, the municipality of Villa el Salvador and San Juan de Lurigancho, representatives of women’s leaders and our main partner, Flora Tristan. The visit allowed them to discuss prevention practices in Canada.

They met with the Centre d’aide aux victimes d’actes criminels (CAVAC-assistance centres for victims of crime) of Montreal, The Shield of Athena, the Prevention CDN-NDG, the Centre jeunesse de Montréal – Institut universitaire (CJ-IU Montreal Youth Centre – University Institute) Intensive Monitoring Programme and the Service de police de la Ville de Montréal (SPVM-City of Montreal Police).

A day was also spent visiting in Ottawa, the National Crime Prevention Centre (NCPC), the Peruvian Embassy and the Ministry of Foreign Affairs, Trade and Development of Canada.
Swedish National Council for Crime Prevention (Brå) Delegation Visit in Montreal, Canada, October 14 to 18 2013

From October 14th to 18th 2013, six members of the Swedish National Council for Crime Prevention (Brå) came to Montreal and Ottawa on a study mission on how prevention is done in Canada. ICPC piloted the mission and held a mini-conference with Ms. Karin Svanberg, Head of Section at Brå.

Working visit from the new President of the ICPC Advisory and Policy Committee (APC), Erling Børstad in Montreal, Canada, September 30 to October 4, 2013

From September 30 to October 4 Mr. Børstad visited ICPC for several meetings. He participated in an internal meeting to meet the work at ICPC. The parameters for the report on domestic violence that Norway has commissioned for the Centre were set. A working meeting was also held in Ottawa with the President of the Board, Ms. Chantal Bernier, Mr. Daniel Sanfaçon and Mr. Antoine Bourdages from the National Centre for Crime Prevention in Canada. Finally, Mr. Børstad also attended, with the Director General, Mr. Daniel Cauchy, a conference call of the crime prevention committee of the Canadian Association of Chiefs of Police and a meeting with Sûreté du Québec (SQ-Quebec provincial police) Deputy DG Mr. Jocelyn Latulippe on possible sharing of knowledge and expertise.

ICPC Interventions at events

Expert Meeting: Violence reduction and peace-building: How crime and violence observatories can contribute in Geneva, Switzerland, June 26th to 28th 2013

ICPC was invited by Small Arms Survey (SAS) to participate in the expert meeting: Violence reduction and peace-building. The meeting was organized by SAS, the Secretariat of the Geneva Declaration on Armed Violence and Development, and the Geneva Peace-building Platform (GPP) in partnership with the United Nations Development Programme (UNDP) and the Geneva Center for Security Policy (GCSP). The aim of the meeting was to bring together key players involved in crime/violence observatories and armed violence monitoring system (AVMS) work. ICPC was invited to present on success factors of how observatories are influencing policy. Following the meeting, SAS and the Geneva Declaration agreed to host one workshop regarding armed violence and firearms at the ICPC’s International Conference on Crime Observatories in Cartagena, Colombia. ICPC was also asked to write a publication on the presentation.

International congress on the theme of “The work of community-oriented policing: a utopia or a reality involved in continuous improvement of practices?” in Mons, Belgium, October 15 to 17 2013

From October 15th to 17th 2013, the Police and citizen Technical Committee organized an international congress in Mons, Belgium on the theme of “The work of...”
community-oriented policing: a utopia or a reality involved in continuous improvement of practices?” ICPC prepared and led a workshop with the Mons police chief, Marc Guerin on “Who should determine the orientation of a citizen-friendly police force?” as well as a session entitled “Viewpoints on inspiring practices” where around fifteen promising practices were presented.

**International Seminar on “Crime prevention and good practices” in Santiago, Chile, October 24, 2013**

The Crime Prevention Undersecretariat of the Chilean Ministry of the Interior and Public Safety and the International Cooperation Agency organized the International Seminar on “Crime prevention and good practices” in Santiago, Chile on October 24 2013. ICPC was invited to present the organization and its work. With representatives of the governments of Chile, Mexico and Panama, La Paz Ciudadana Foundation and ICPC, the perspectives and experiences of these three countries and international organizations were shared with more than one hundred participants. ICPC sponsored the event.

Among the speakers were Mr. Peter Homel, from the Australian Institute of Criminology, an ICPC member organization, and ICPC honorary member Mr. Franz Vanderschueren. In addition, side discussions with Ms. Pia Greene from Chile, Ms. Lucila Guerra from Mexico, Ms. Dayra Dawson from Panama and Ms. Catalina Mertz from the La Paz Ciudadana Foundation helped establish or strengthen links with the Centre.

**TAPAJ symposium “Alternative work paid by the day – TAPAJ” in Bordeaux, France, December 9, 2013**

It should be noted that the MILDT has included TAPAJ among the innovative actions whose development it supports throughout the French territory.

ICPC was invited to give a presentation at the opening ceremony attended by Mr. Alain Juppé, former Prime Minister and Mayor of Bordeaux and to bring an international perspective to the transferability of the programmes at a plenary session on the subject.

The Comité d’Étude et d’information sur la drogue et les addictions (CEID- Study and Information Committee on drugs and addictions) in partnership with the Mission interministérielle de lutte contre la drogue et la toxicomanie (MILDT- Interministerial Mission for the Fight against Drugs and Drug Addiction (MILDT ) and the Addiction Federation decided to organize the TAPAJ symposium on December 9 2013, entitled “Alternative work paid by the day: developing new organizations for the reintegration of homeless youth”.

International Seminar in Santiago, Chile
Partner and member activities

Council on Police Services in Quebec in Montmagny, Canada, September 13, 2013

CSPQ was created under the Police Act of Québec and ICPC is stated as a member of the Council. ICPC attended the second meeting with this group in Montmagny on September 13, 2013.

ICPC took the opportunity to reconnect with the representatives of the Federation of Quebec Municipalities and the Union of Quebec Municipalities, also members of the Council. The Associate Deputy Minister Mr. Yves Morency also stated the interest of the Quebec Ministry of Public Security in commissioning work from ICPC.

Meeting between Aboriginal Initiatives of Correctional Services of Canada and Nunavik institutions in Laval, Canada, October 2, 2013

ICPC was invited to partake in a meeting organized by the Correctional Services of Canada (CSC). The goal of the meeting was to set in motion a partnership between CSC and key institutions in Nunavik. ICPC was invited by Makivik to take part in the meeting in order to ensure a link with Montreal and with ICPC’s work on the Ungaluk program (crime prevention program in Nunavik). At the meeting, CSC provided an overview of the current services and the challenges facing their Inuit inmates. CSC was introduced to the services offered by the Nunavik institutions present at the meeting. The participants visited the federal training center and some of programs. During this time, the participants met with Inuit male offenders to discuss their needs and the quality of the CSC programs. The meeting led to the development of an action plan to ensure a long-term partnership between CSC and Nunavik institutions.

Delegation of the National Police of Norway to Montreal, Canada, from October 27 to 31, 2013

ICPC hosted the two winners of two grants in crime prevention from the National Police of Norway from October 27 to 31, 2013.

The purpose of their trip was to learn about the different challenges that the Canadian Police faces. They were able to meet team members of the Royal Canadian Mounted Police (RCMP), Sûreté du Québec (SQ) and the City of Montreal Police (SPVM).

Homicide and violence across time and space in Montreal, Canada, November 11, 2013

ICPC was invited to a presentation on violence and homicide at the University of Montreal. Notable was the participation of speakers of Mr. Christophe Soullez (Director, Observatoire National de la délinquance et des réponses pénales (ONDRP - National Observatory of crime and criminal justice responses), Ms. Anna Alvazzi (Research Director, Small Arms Survey) and Maurice Cusson and Marc Ouimet (School of Criminology, University of Montreal). The presentation of Mr. Ouimet and Mr. Cusson showed the methodology of the World Homicide Survey (WHS) released in 2012. Mr. Soullez discussed ONDRP’s methods with the survey and Ms. Alvazzi spoke on selected information from the annual report of the Small Arms Survey.
NCPC - Results from the Stop Now and Plan (SNAP®) Program & Protective Factors and Resilience presented by David Farrington in Ottawa, Canada, November 25, 2013

ICPC was invited to the presentation of the results of a cost benefit analyses of the SNAP Program and of a review on criminogenic factors conducted by Mr. David Farrington. The SNAP program, intended to divert children who present signs of anti-social or aggressive behavior from entering the juvenile justice system, delivers significant results as long-term research shows that it reduces offending. The cost benefit ratio was evaluated at 1:4 compared to the social costs of a young offender.

A review of past longitudinal studies allowed identifying protective factors (predictive of a low probability of offending among persons at risk) and factors of resilience (unexpected individual positive adaptation) that increase predictive accuracy in assessment. This method, focussing on strengths and resources rather than only risks and vulnerability, is recommended as it is more positive and optimistic, and therefore more acceptable to clients and communities.

Ontario Provincial Crime Prevention Strategy, Ottawa, Canada, December 12, 2013

ICPC was invited by the Ontario Ministry of Community Safety and Correctional Services and Crime Prevention Ottawa to a community consultation on the development of a provincial strategy on crime prevention. As part of this process, the first step was to raise awareness and promote the benefits of crime prevention with Ontario communities, using the booklet "Crime Prevention Ontario: A Framework for Action" that was presented at the consultation.

Meeting with Quebec Ministry of Public Security and Secrétariat à la condition féminine – Consultations with organizations on the issue of sexual exploitation in Quebec and the development of an action plan in Montreal, Quebec, December 16, 2013

ICPC was invited to participate in a consultation process, run by the Quebec Ministry of Public Security and Secrétariat à la condition féminine, to build knowledge on the issue of sexual exploitation in Quebec, which will lead to the development of an action plan. ICPC provided a series of recommendations for the action plan, including: to explore the situation facing Indigenous women and girls in Quebec; to add an urban specific approach and to learn from experiences in other Canadian provinces and abroad. ICPC provided insight into the need to ensure that the action plan will be implemented and managed at the local level, with assistance from the provincial level to sustain momentum. ICPC also provided input on the importance of evaluating the plan, and relevant documents to inform the development of the action plan.
In 2013, ICPC continued to diversify its types of interventions with partners.

The Centre provided technical assistance and support in the implementation of projects in Central America, Peru, Tunisia, Norway and at the local level in Quebec.

The Centre was also mandated to carry out analysis and evaluation missions for international, national and local partners.
Exchange of Professional Practices

Exchange Program between Quebec and Belgium on the Topic of “Countering Urban Gangs through the Exchange of Practices”

From September 23 to 27, 2013, ICPC received a Belgian delegation. This visit was the last in the exchange program between Quebec and Belgium established in 2009 by the Brussels, Wallonia / Quebec Joint Standing Committee. The collaborative project involved ICPC and the Belgian Forum for Urban Safety on the theme Youth Gangs / Street Gangs, as well as the City of Brussels and the Centre jeunesse de Montréal – Institut universitaire (CJM-IU) (Montreal Youth Centre – University Institute).

Several topics were discussed during the visit such as intervention in the Intensive Monitoring Programme CJM-IU, street prostitution in the Hochelaga-Maisonneuve neighborhood, neighbourhood mediation, and evaluation of crime prevention programmes. Meetings with the City of Montreal Police (SPVM) and the Agence métropolitaine de transport (AMT) (Metropolitan Transport Agency) were also held. Finally, thanks to the collaboration of the Social Diversity Department of the City of Montreal, the delegation had the opportunity to participate in the Municipal Stakeholder Forum “Occupancy of the public domain: urban safety, homelessness, addiction and mental health”.

Technical Assistance and Agency Support Projects


Since October 2013, ICPC has been providing technical assistance to the Ministry of the Interior as part of a support project for the Security Sector Reform Project in Tunisia, in partnership with United Nations Development Programme (UNDP). The mandate of ICPC is to accompany two police stations in the city of Tunis in their appropriation of the concept of community policing and the creation of a local safety committee (LSC).

To this end, the ICPC team will conduct a socio-demographic and geo-spatial analysis during a first field mission in January 2014. In addition, an expert on crime mapping from L’Université du Québec à Montréal’s Groupe Atlas will accompany ICPC on a second mission to Tunis to provide the two police stations with a software tool for geo location. The officers of the two pilot police stations will receive training on using this tool, as well as other relevant training, particularly relating to crime prevention.


Since May 2013, ICPC has been conducting a research study commissioned by the Norway Government to identify strategies and practices implemented around the world which aim to tackle and prevent domestic violence. The report will include an overview of the legislative measures and action plans as well as the evaluated programmes developed in different countries, and will offer recommendations based on good practices for the prevention of domestic violence. ICPC first submitted a proposition in May 2013, which was discussed with Erling Børstad, President of the ICPC.
Advisory and Policy Committee (APC), in October 2013. An outline of the report was then submitted in October 2013. Between October and December 2013, research was completed on the available data on domestic violence, as well as norms and guidelines at the global level and, where available, at the regional and national level.

**Evaluation of the Wapikoni mobile programme**

“Creating instead of hitting” (2012-2015)

Since August 2012, ICPC has been mandated to evaluate the implementation of the Wapikoni mobile programme regarding the activities and outputs. This pilot project aims to enhance the effects of workshops conducted with young people in five Aboriginal communities in Quebec (Natashquan, Uashat Mak Mani-Utenam, Pessamit, Manawan and Timiskaming). Its objective is to reduce crime related to alcohol and drug abuse through individual support and the training of young leaders in the communities. In 2013, ICPC completed two status reports and two performance monitoring reports on the attendance and the activities of the project transmitted to NCPC, the funding agency.

**Central American Integration System Observatory and Index on Democratic Security – OBSICA (2012-2014)**

In 2012, the Centre for International Studies and Cooperation (CECI) established a three-year project to strengthen the institutional capacity of OBSICA, with financial support from the Department of Foreign Affairs, Trade and Development Canada. ICPC provides support on this project through technical assistance.

In 2013 ICPC organized two training courses for employees of OBSICA to increase their knowledge of statistics and management of projects and thus contribute to improving the quality of observatory products. ICPC also conducted an initial assessment and an interim evaluation of OBSICA to facilitate an estimation of the technical capabilities of the observatory in the production of useful information for decision-making in relation to crime prevention and violence in Central America.

**Preventing Violence against Women and Youth in Peru (2011-2014)**

In 2011 ICPC began a three-year project in Peru, funded by the Government of Canada (Department of Foreign Affairs, Trade and Development). The project brings together many key stakeholders from two pilot municipalities in Peru (San Juan de Lurigancho and Villa El Salvador). The objective is to develop a local safety plan tailored to each municipality to prevent violence against women and young people, and also to educate the community in prevention efforts and increase the number of people involved in urban safety.

This project is being carried out in collaboration with the local organization Flora Tristan and the Ministry for Women and Social Development (MIMDES) and the National Police of Peru.

In 2013 a Peruvian delegation of representatives of each key stakeholder group came to Montreal to discuss prevention practices in Canada. Two field missions also took place to present an analysis of the situation of young people in districts and promote protocols within the National Police of Peru. More than 40 young people also participated in a workshop on crime prevention to help them identify the problems in their neighborhood and possible solutions.
**Cabot Square (2013-2014)**

From January 2013, during the first phase of the project, ICPC was responsible for supervising the 6-month initiative to develop a strategy to improve safety and to respond to the needs of the Aboriginal population in the west downtown area of Montreal. This phase was completed in July 2013, with the following outcomes:

- an improved understanding of the existing services and the various actors in the district, as well as the needs of the target population; and
- the development of a collective, coordinated and comprehensive safety strategy for Cabot Square and its surrounding area (i.e. Strategy for Community Safety and Wellbeing).

The report, which details the Strategy, is available in English and French.

The second phase of the project began in September 2013 and will be running for another 6-month period. During this phase, the team will be creating action plans for the implementation of the Strategy. In particular, the Strategy was recently presented to key governmental and non-governmental stakeholders to mobilize support for implementing specific actions.

**Revising Ungaluk (2013-2014)**

Since January 2013, ICPC is providing Makivik Corporation with technical assistance to streamline and improve the management of the Ungaluk programme. Ungaluk provides financial support to crime prevention practices for the Inuit of Nunavik (northern Quebec). In 2013, ICPC finalized the new application process and developed rules and regulations for the selection and monitoring of the projects with the Ungaluk staff. Several tools were also created, including a compendium of crime prevention practices and evaluation guidelines.

**Safety in public institutions (2013-2014)**

Safety in public institutions such as schools, hospitals and the Municipal Offices has become a source of concern in the international arena and a central issue with regard to the safety of citizens. It is in this context that ICPC, with financial support and contribution to the content from the Quebec Ministry of Public Safety, began a study on safety in public institutions in 2013. ICPC intends to present the first findings of this study in the summer of 2014.

**Safety in ground public transport (2013-2014)**

Safety in ground public transport is an important issue in a world where this type of transport is gaining in popularity and consequently is seeing its traffic growing steadily. Public transport is also places where crime is rampant and can also be a source of insecurity for users. In 2013 ICPC, in cooperation with partners such as Veolia, the Agence métropolitaine de transport (Metropolitan Transportation Agency - Montreal), the Institut d’aménagement urbain de la région Île de France (Institute of Urban Development of the Île de France region), the Observatoire national de la délinquance dans les transports (National Delinquency in Transports Observatory - France) began a study on the issue of security in terrestrial public transport. A first draft is expected in the fall of 2014.
In terms of governance, in 2013 there were management changes at ICPC.

In 2013, the ICPC was pleased to welcome three new members from Mexico, Belgium and Australia respectively.
Missions

During the missions to Washington from November 24 to 29 and to Europe from December 6 to 18, ICPC met with the following members and partners: U.S. National Institute of Justice, Inter-American Development Bank, Promundo, World Bank, U.S. National Crime Prevention Council, Onlus Nova, Centro Tau, Mayor of Palermo, Small Arms Survey, Geneva Declaration, European Forum for Urban Security, City of Paris, National Council of Cities of France, the Quebec Delegation, Francopol, the Canadian Embassy, Observatoire national de la délinquance dans les transport, France (ONDT- the National Observatory of Safety in Transportation), Institut national des hautes études de la sécurité et de la justice, France (INHESJ-National Institute of security and justice studies) and the Observatoire national de la délinquance et des réponses pénales (ONDRP - National Observatory of Crime and Criminal Justice Responses). The objectives of these missions were to present projects and discuss project development, prepare the 2014 Colloquium, seek funding and maintain and improve the network of members and partners.

Bylaws and Governance

ICPC Governance Meetings – Montreal, May 6, 7 and 8 2013

The Nineteenth ICPC Annual General Meeting (AGM) was convened in Montreal in conjunction with the ICPC mini-conference that was held on May 6 2013 at the headquarters of the Quebec provincial police (SQ-Sûreté du Québec)

Since quorum was not achieved, the meeting was adjourned until a later date (to be announced), and a business meeting was held with the members present. In attendance were representatives from member governments Norway (The Advisory and Policy Committee Vice-President), Canada and Quebec, and Board members Ms. Chantal Bernier (President), Mr. Paul Girard (Treasurer) and Mr. Vincenzo Castelli (Administrator).

Honorary member Mr. Edgar Mohar was present and general member organization Onlus Nova Consorzio per l’innovazione sociale was also represented.

The two main objectives for the business meeting were the following:

- Discussion on the accountability for the past year;
- Action plan for recovery and growth over the two years to come.

Discussions were held regarding the financial difficulties that ICPC has been enduring over the last few years, in large part due to the period of global economic crisis, and changes in the balance of types of funding received, moving from core to project funding. Under the direction of the new Director General Daniel Cauchy, an action plan was presented, outlining the steps to be taken for the Centre’s financial recovery over his two-year tenure, and opportunities for growth and stability.

The Board of Directors and The Advisory and Policy Committee (APC) meetings were held via conference call on May 7 and 8, at which the financial issues were examined in greater depth, and discussions took place regarding the mission of ICPC. The Presidency of APC was also on the agenda, given that France’s two-year mandate had expired. After post-meeting consultations with APC members, it was announced that Norway would take on the Presidency from August 29 2013.

Regular meetings of the Board and APC President via conference call were held throughout the year, complemented by a bi-monthly governance newsletter to keep both governing bodies abreast of ICPC activities.
Management changes in 2013

In November 2012, the Board of Directors mandated the ICPC Treasurer, Mr. Paul Girard, as Interim Director General until the appointment of a new Director General. This was a non-remunerated position, which required him to relinquish his role as ICPC Treasurer for the duration of his appointment. Mr. Girard embraced his new role with gusto, including managing the day-to-day activities at ICPC and also engineering the ultimately successful search for a secondment to take over the helm, culminating in the appointment of Daniel Cauchy as Director General in February 2013. Mr. Cauchy has been lent to ICPC for a two-year term by his employer, the Sureté du Quebec.

Finance

Funding for ICPC 2013 activities came as always from diverse sources: contributions from member governments and cities, membership fees, and project funding. The Centre took some major steps towards financial recovery over 2013, with expenses being cut drastically at the start of the year and new sources of funding gradually being secured over the months that followed.

Under the expert guidance of the Director General, the Centre also has begun to move towards a discreet project management model, allowing for more efficient management of finances in general.

Major funding commitments were renewed by the governments of Canada, Quebec and Norway, the latter also contributing specific project funding for the first time as well as general funding, with support for a study on domestic violence. A three-year funding agreement was signed with the government of Chile and the government of France continued its annual commitment. 2013 was a transition year for the South Africa membership, with commitment for 2014 being assured.

Several new projects also got underway in 2013, along with those projects already in place from the previous year. Project details are outlined in this report. 2013 also saw the start of a new phase for ICPC in the form of funding from the private sector, with a commitment from the French transnational company Véolia secured towards a report on safety in terrestrial transport.

The 2013 financial statement will be available in the spring of 2014.
New ICPC Members

In 2013, the ICPC had the pleasure to welcome three new member organisations.

Instituto Mexicano de prevención integral IMEPI

IMEPI is an institute dedicated to research, consultation and education on topics such as safety, social development, crime prevention and drug abuse, risky behavior, eating disorders and sexuality. These services are offered in five sectors of society: all levels of government, private companies, non-governmental organizations (NGOs), schools and families.

BRAVVO

BRAVVO was created in January 2004 by the College of Mayor and Aldermen of the City of Brussels, BRAVVO (Bruxelles Avance Brussel Vooruit) covers all prevention projects. Its mission is to develop local projects, in order to reduce feelings of insecurity, upgrade urban life and fight against social exclusion.

Centre for Law Enforcement and Public Health (CLEPH)

The Centre for Law Enforcement and Public Health (CLEPH) was established by a group of interested and expert individuals for the purpose of pursuing projects and advancing knowledge in the joint fields of policing and other law enforcement and the many aspects of public health.

CLEPH is building a focus on the understanding of the nature of this relationship, as a partnership between the public health, academic and law enforcement worlds.
Appendices

Appendix 1:
ICPC Members in 2013

Appendix 2:
ICPC Team

Appendix 3:
Press Review 2013
### Appendix 1: ICPC Members in 2012

#### 8 Advisory and Policy Committee Member Governments

- South Africa, South African Police Service, Department of Safety and Security
- Argentina, Dirección Nacional de Política Criminal, Ministerio de Justicia y Derechos Humanos
- Canada, National Centre for Crime Prevention, Ministry of Public Safety
- Chili, Subsecretaria de Prevención del Delito, Ministry of Interior and Public Safety
- El Salvador, National Public Safety Council, Presidencia de la República
- France, Secrétariat Général du Comité Interministériel des Villes (SG.CIV)
- Québec, Canada, Ministère de la Sécurité publique
- Norvège, National Police Directorate, Ministry of Justice and the Police

#### 43 ICPC Members Organizations and 3 Members cities

- African Policing Civilian Oversight Forum (APCOF), South Africa
- Applied Research in Community Safety Ltd. (ARCS), United Kingdom
- Asia Pacific Centre for the Prevention of Crime (APCPC), Australia
- Australian Crime Prevention Council (ACPC), Australia
- Australian Institute of Criminology (AIC), Australia
- BRAVVO (Bruxelles Avance Brussel Vooruit)
- Cámara de Comercio de Bogotá (CCB), Colombia
- Canadian Association of Chiefs of Police (CACP), Canada
- City of Dakar, Senegal
- City of Lille, France
- City of Paris, France
- Centre for Justice and Crime Prevention (CJCP), South Africa
- CLEEN Foundation, Nigeria
- Coalición Centroamericana para la Prevención de la Violencia Juvenil (CCPVJ), El Salvador
- Comisión Nacional para Prevenir y Erradicar la Violencia contra las Mujeres (CONAVIM), Mexico
- Community Safety Observatory for the Municipalities of the Province of Buenos Aires (ObserBA), Argentina
- Consejo Ciudadano de Seguridad Pública, Prevención y Readaptación Social del Estado de Jalisco, État de Jalisco, Mexico
- Consorzio Nova Onlus, Italy
- Council for Scientific and Industrial Research (CSIR), South Africa
- European Forum on Urban Safety (EFUS)
- Facultad Latinoamericana de Ciencias Sociales (FLACSO), Chile
<table>
<thead>
<tr>
<th>Organization</th>
<th>Country</th>
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<tbody>
<tr>
<td>Federation of Canadian Municipalities (FCM), Canada</td>
<td>Canada</td>
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<tr>
<td>Foro Latinoamericano para la Seguridad Urbana y la Democracia (FLASUD)</td>
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<tr>
<td>Forum français pour la sécurité urbaine (FFSU), France</td>
<td>France</td>
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<tr>
<td>German Congress on Crime Prevention (GCCP), Germany</td>
<td>Germany</td>
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<tr>
<td>Instituto Mexicano de prevención integral IMEPI</td>
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<tr>
<td>Instituto Latinoamericano de las Naciones Unidas para la Prevención del Delito y el Tratamiento del Delincuente (ILANUD), Costa Rica</td>
<td>Costa Rica</td>
</tr>
<tr>
<td>Institut National des Hautes Etudes de la Sécurité et de la Justice (INHESJ), France</td>
<td>France</td>
</tr>
<tr>
<td>Instituto para la Seguridad y la Democracia (Insyde), Mexico</td>
<td>Mexico</td>
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<tr>
<td>Khulisa, South Africa</td>
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<tr>
<td>Naif Arab University for Security Sciences (NAUSS), Saudi Arabia</td>
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<tr>
<td>National Crime Prevention Council (NCPC), United States of America</td>
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<td>National Indian Youth Leadership Project, United States of America</td>
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<tr>
<td>National League of Cities (NLC), United States of America</td>
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<tr>
<td>Norwegian National Crime Prevention Council (KRÅD), Norway</td>
<td>Norway</td>
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<tr>
<td>Observatoire national de la délinquance dans les transports (ONDT), France</td>
<td>France</td>
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<tr>
<td>Safe Communities Foundation New Zealand (SCNFZ), New Zealand</td>
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<tr>
<td>Small Arms Survey, Switzerland</td>
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<tr>
<td>Union des Municipalités du Québec (UMQ), Canada</td>
<td>Canada</td>
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<tr>
<td>United Nations Human Settlements Programme (ONU HABITAT)</td>
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<tr>
<td>United Nations Office on Drugs and Crime (UNODC)</td>
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<tr>
<td>Universidad Alberto Hurtado, Chile</td>
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### 7 Honorary Members

Honorary Members of ICPC are distinguished by their action and support to the development of the Centre, and the service to crime prevention.

- **Jack Calhoun**, Former President and CEO of the National Crime Prevention Council, USA
- **Nils Christie**, Professor of Criminology at the University of Oslo, Norway
- **Raymonde Dury**, President of ICP Board of Directors from 2005 to 2009
- **Honorary European Deputy**, former Governor of Brussels (Belgium)
- **Paul Girard**, President of the Advisory and Policy Committee from 2005 to 2007, former Deputy Minister, *Direction générale de affaires policières, Ministère de la Sécurité publique du Québec*
- **Edgar Mohar**, independent Consultant
- **Valérie Sagant**, Magistrate, ICPC Director General from 2005 to 2010
- **Franz Vanderschueren**, Director of the Urban Safety Program, Alberto Hurtado University, Santiago, Chile
12 Scientific Committee Members

<table>
<thead>
<tr>
<th>Name</th>
<th>Position and Institution</th>
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<tbody>
<tr>
<td>Marcelo Aebi</td>
<td>Vice-Director, École des Sciences Criminelles, University of Lausanne, Switzerland</td>
</tr>
<tr>
<td>Kauko Aromaa</td>
<td>Director, European Institute for Crime Prevention and Control (HEUNI), Finland</td>
</tr>
<tr>
<td>Elena Azaola</td>
<td>Researcher, Centro de Investigaciones y Estudios Superiores en Antropología Social, México</td>
</tr>
<tr>
<td>Claudio Beato</td>
<td>General Coordinator, Centro des Estudios de Criminalidade e Segurança Publica, Universidad Federal de Minas Gerais, Brazil</td>
</tr>
<tr>
<td>Benoît Dupont</td>
<td>Director, International Centre for Comparative Criminology, Canada</td>
</tr>
<tr>
<td>Ross Hastings</td>
<td>Professor of criminology, Co-Director, Institute for the Prevention of Crime, Ottawa University, Canada</td>
</tr>
<tr>
<td>Peter Homel</td>
<td>Senior Analyst, Australian Institute of Criminology (AIC), Australia</td>
</tr>
<tr>
<td>Tim Hope</td>
<td>Professor of criminology, School of English, Sociology, Politics and Contemporary History University of Salford, United Kingdom</td>
</tr>
<tr>
<td>Azzedine Rakkah</td>
<td>Senior Research Fellow, Centre d’Études et de Recherches Internationales (CERI), France</td>
</tr>
<tr>
<td>Dennis P. Rosenbaum</td>
<td>Director, Centre for Research in Law and Justice, University of Illinois at Chicago, USA</td>
</tr>
<tr>
<td>Elrena van der Spuy</td>
<td>Associate Professor, Centre of Criminology, University of Cape Town, South Africa</td>
</tr>
<tr>
<td>Anne Wyvekens</td>
<td>Director of Research, Centre National de la Recherche Scientifique, France</td>
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</tbody>
</table>
Appendix 2: The 2013 ICPC Team

Personnel (by alphabetical order)

Kassa Bourne  Director Administration and Finance
Serges Bruneau  Programme Director
Fanny Buttigieg  Analyst and Project Officer
Anamaria Cardona  Communications Manager
Vivien Carli  Senior Analyst
Daniel Cauchy  Director General
Cvetanka Georgieva  Bookkeeper
Juliette Jarvis  Analyst and Project Officer
Pablo Madriaza  Analyst and Project Officer
Roxane Martel-Perron  Analyst and Project Officer
Marina Menezes  Senior Analyst
Céline Monnier  Analyst and Project Officer

Former ICPC members in 2012

Esthela Alvarado  Receptionist and office assistant
Esteban Benavides  Analyst and Project Officer
Stéphanie Ferland  Analyst and Project Officer
Émilie Gauduchon  Communications Manager

Interns 2013

Rachid El Gouadi  Student, Masters in Public Administration at the École nationale d’administration publique (National School of Public Administration), Canada
Robin Senie  Student: Masters in international and comparative law, University of Toulouse, France
Yvain Husseini  France Student, Masters in political sciences at the University of Toulouse, France.
Appendix 3: 2013 Press Coverage

IV International Conference on Crime Observatories and VII National Meeting of the Network of Observatories and Research Centres on Crime

IV Encuentro Internacional y VII Nacional de la Red de Observatorios y Centros de Investigación del Delito
RCN Télévision
22/08/2013

IV Encuentro Internacional y VII Nacional de la Red de Observatorios y Centros de Investigación del Delito
RCN Radio
22/08/2013

IV Encuentro Internacional y VII Nacional de la Red de Observatorios y Centros de Investigación del Delito
Caracol Radio
22/08/2013

IV Encuentro Internacional y VII Nacional de la Red de Observatorios y Centros de Investigación del Delito
Noticias Infórmate Cartagena
22/08/2013

TAPAJ symposium "Alternative work paid by the day – TAPAJ"
Bordeaux : TAPAJ, le projet de revalorisation pour la réinsertion sociale
France 3 Aquitaine
09/12/2013

Peruvian delegation visit
Prévention CDN-NDG souhaite la bienvenue à la délégation du Pérou
Yasmina Denis. Prévention CDN-NDG Nexus
13/11/2013

L'OIJJ participe à la IV Conférence Internationale sur les Observatoires et Centres d'Investigation du Crime à Carthagène, Colombie
L'OIJJ au quotidien
11/10/2013